Notice of Meeting

SAFER AND STRONGER COMMUNITY SELECT COMMITTEE

Wednesday, 13 January 2016 - 6:30 pm
Committee Room 2, Town Hall, Barking

Members: Cllr Jeanne Alexander (Lead Member); Cllr Lee Waker (Deputy Lead Member); Cllr Simon Bremner, Cllr Faruk Choudhury, Cllr Kashif Haroon, Cllr Jane Jones, Cllr Hardial Singh Rai and Cllr Tony Ramsay

Date of publication: 5 January 2016

Chris Naylor
Chief Executive

Contact Officer: Leanna McPherson
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AGENDA

1. Apologies for Absence

2. Declaration of Members' Interests

   In accordance with the Council’s Constitution, Members are asked to declare any interest they may have in any matter which is to be considered at this meeting.

3. Minutes - To confirm as correct the minutes of the meeting held on 11 November 2015 (Pages 3 - 7)

4. Scrutiny Review: Confidence in and Engagement with the Local Police (Pages 9 - 50)

5. Verbal Update on Activity to Address Begging in Barking

6. Cabinet Forward Plan (Pages 51 - 68)

7. Work Programme (Page 69)

8. Any other public items which the Chair decides are urgent

9. To consider whether it would be appropriate to pass a resolution to exclude the public and press from the remainder of the meeting due to the nature of the business to be transacted.
Private Business

The public and press have a legal right to attend Council meetings such as the Safer and Stronger Community Select Committee, except where business is confidential or certain other sensitive information is to be discussed. The list below shows why items are in the private part of the agenda, with reference to the relevant legislation (the relevant paragraph of Part 1 of Schedule 12A of the Local Government Act 1972 as amended). **There are no such items at the time of preparing this agenda.**

10. **Any other confidential or exempt items which the Chair decides are urgent**
Our Vision for Barking and Dagenham

One borough; one community; London’s growth opportunity

Encouraging civic pride

- Build pride, respect and cohesion across our borough
- Promote a welcoming, safe, and resilient community
- Build civic responsibility and help residents shape their quality of life
- Promote and protect our green and public open spaces
- Narrow the gap in attainment and realise high aspirations for every child

Enabling social responsibility

- Support residents to take responsibility for themselves, their homes and their community
- Protect the most vulnerable, keeping adults and children healthy and safe
- Ensure everyone can access good quality healthcare when they need it
- Ensure children and young people are well-educated and realise their potential
- Fully integrate services for vulnerable children, young people and families

Growing the borough

- Build high quality homes and a sustainable community
- Develop a local, skilled workforce and improve employment opportunities
- Support investment in housing, leisure, the creative industries and public spaces to enhance our environment
- Work with London partners to deliver homes and jobs across our growth hubs
- Enhance the borough’s image to attract investment and business growth
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21. Declaration of Members' Interests

There were no declarations of interest.

22. Minutes (16 September 2015)

The minutes of the meeting held on 16 September 2015 were confirmed as correct.

23. Scrutiny Review: Confidence in and Engagement with Local Police

The Democratic Services Officer presented a report on the Select Committee Scrutiny Review on confidence in and engagement with the local police.

The report encapsulated the in depth work undertaken by the Select Committee since February 2015 and built on the outcomes of the research undertaken.

During the course of the scrutiny review the SSCSC received presentations and reports from the Police and relevant partners which provided a background on how the Police are currently engaging with the local communities. The Select Committee also received updated information on confidence levels within the Borough and how the Police were trying to improve this.

The Select Committee were asked to consider the draft report before them and make comments accordingly before a final report be presented at the meeting of the Select Committee in January 2016.

The report was noted.

24. Parking Enforcement Review

The Divisional Director Environment presented a report to the Select Committee regarding the consolidation of controlled parking zones within the Borough.

The report was the last of three reports which supported the review of the enforcement policy and focussed on the following areas:

- Are the current vouchers, permits, dispensations etc. effective and cost-effective to administer?
- To take an in-depth look at the borough's permits, reviewing their basis, criteria and effectiveness
- To examine some best practice examples from other boroughs
What are the alternatives to CPZ’s

The Select Committee were provided with details of parking zones within the borough, which included 19 parking zones to date some of which consisted of only one street. In addition there were two Restricted Zones and seven “Pay & Display” individual streets. The Select Committee also noted that parking zones covered approximately 30% of the Borough, and were focused around main town centres and areas of extensive commercial use, areas close to commuter stations or public transport hubs and amenity areas such as parks and open spaces that attracted large numbers of vehicles from outside the immediate area. Some parts of the Borough, mainly towards the North and the South, remained largely uncontrolled.

The Group Manager for Parking advised that there was a need to make amendments to the current scheme to try and reduce displacement and take account of assets, for example doctors surgeries. Some other options to control commuter/undesired parking were therefore suggested to the SSCSC including:

- Restricted Zones
- Permit Holder Parking Past This Point
- Individual Resident Parking Schemes
- No Waiting (staggered control)
- Limited Waiting Restrictions (and free shared use)
- Pay and Display (and charged shared use)

The Select Committee noted that there was a high level of interest in consolidation by residents. Consolidation of areas ensured that individual roads were not subjected to displacement and that residents received the right level of robust enforcement they were paying for via their permits.

The Select Committee considered there were various advantages of adopting a controlled parking zone consolidation strategy throughout the Borough which included:

- There would be a reduction in Implementation Costs
- Efficiencies in Enforcement: Consolidation would lead to more efficient ways of working for Civil Enforcement Officers and a more even and equitable deployment of enforcement officers
- Preparation for future developments. Consolidation would pre-empt future demand for parking which would come from the re-generation Zones and make it easier to plan new parking zones and the allocation of kerb space
- Reduction in street clutter. Consolidation would lead to a reduced requirement for the clustering of unsightly street signs
- Quicker response to resident concerns. The Council would take a more pro-active approach to listening to residents requirements
- Helps the introduction of a virtual permits system which would reduce costs further. Consolidation would lead to efficiencies in managing the permits database and in enforcement where automated methods could be used.

In considering the information before it, the Select Committee felt carers permits should be introduced in the Borough to assist those who need care at home. Although the technicalities of such a scheme had not yet been agreed, the Group Manager Parking advised that work was in progress on developing a carers
permit. The Select Committee noted that Macmillan Nurses were already in receipt of a carers permit.

25. Report on activity to address Begging in Barking

The Interim Group Manager Community Safety and Offender Management presented a report to the Select Committee concerning begging in Barking Town Centre. The report was requested by the SSCSC at the meeting held on 16 September 2015.

Barking Town Centre and particularly Station Parade and the railway station had historically been the Borough’s hotspot for crime and disorder due to the number of people using this area. Barking Station saw 3,448,000 passengers each year.

The Select Committee were advised that work to combat antisocial behaviour had taken place in this location in the past but complaints about street drinking, begging and other antisocial behaviour had increased in this location again in the last 6 months. The ASB Team supported by the police obtained 7 Antisocial Behaviour Injunctions against offenders who were causing problems in this area in July 2013 which expired between September 2014 and February 2015. Since the expiry of these orders issues relating to street drinking and begging had increased. The ASB Team had no complaints about ASB around the Town Centre between July 2013 and February 2015, but has received 7 complaints since February 2015. Since February 2015 to the end of September 2015 there had been 63 CAD calls relating to antisocial behaviour in Barking train station. The police team responsible for the Town Centre state that on average they were doing approximately 15 alcohol seizures a day currently but these were predominately from a group who would be classed as persistent street drinkers.

The Select Committee were advised that it was agreed that Metropolitan Police and British Transport Police would use their data and officers’ knowledge to identify the top 10 key offenders of offences which were most often reported by the public and businesses. Once the key offenders had been identified it was agreed that this information would be shared with the Antisocial Behaviour Team who would look at enforcement action to manage the behaviour of these individuals.

Twelve individuals had been identified as those most involved in the issues of street drinking, begging and violence in this location. All the individuals were known to drug or alcohol services and many received services in Barking from a commissioned Council Service. All those who persistently beg outside the station were included on this list.

The Anti Social Behaviour Team had engaged with services designed to support these individuals and assured themselves that they had all been offered support and that this would continue even while enforcement action was taken. Evidence of their antisocial and criminal behaviour had been compiled and the Anti Social Behaviour Team were about to make a joint application against all 12. If granted this order will prohibit them from entering areas of the Town Centre, including the area outside the station, with the power of arrest. These orders were being made with notice to the individuals and were expected to be concluded by the end of November 2015.

The Select Committee were pleased to note that once there was a structure in
place to manage the key offenders the Council would then explore the use of a Public Spaces Protection Order to deal with any on-going issues around street drinking and begging in this location. This would require a public consultation which would commence around December 2015. Breach of a PSPO was dealt with by way of a fine and could be enforced by police officers and civil enforcement staff.

The Select Committee were informed that BTP had just completed a customer survey with station users and this would be done again following the other work to ensure that the work done was having a positive impact on the public.

Public engagement would also be undertaken in December 2015 to consult on the introduction of the Public Space Protection Order (PSPO).

The Select Committee thanked the Interim Group Manager Community Safety and Offender Management for the report and noted the outcomes of the consultation and BTP survey would be reported at the next meeting of the Select Committee.

26. Public Spaces Protection Orders

The Interim Group Manager - Community Safety and Offender Management, introduced a report to the Select Committee which provided information about Public Spaces Protection Orders (PSPOs). The report was originally presented to the Community Safety Partnership in August 2015, however it was considered pertinent that the Select Committee also received the information due to the previous item which considered begging in Barking.

The Select Committee noted that PSPOs were introduced by the Antisocial Behaviour Crime and Policing Act 2014 and commenced on the 20 October 2014.

PSPOs were designed to stop individuals or groups committing anti-social behaviour in a public space. The definition of a public space was very wide and included any area to which the public would have unrestricted access however they did not include registered common land and some other types of land like open moorland.

In response to questions, the Select Committee were advised that the test for a PSPO was behaviour which:

- has, or is likely to have, a detrimental effect on the quality of life of those in the locality;
- is persistent or continuing in nature; and
- is unreasonable.

PSPOs set restrictions and/or requirements on people within a defined area. These could be blanket restrictions or requirements or could be targeted against certain behaviours by certain groups at certain times. More than one restriction could be added to the same PSPO, meaning that a single PSPO could deal with a wide range of behaviours.

It was an offence for a person, without reasonable excuse, to do anything that the person was prohibited from doing by a PSPO (other than consume alcohol- see
below); or fail to comply with a requirement to which the person is subject under a PSPO.

The Select Committee were concerned that the areas around Barking Station would not be considered in the evening when there were several issues, however it was noted that the Council were working with the Metropolitan Police and the British Transport Police, which meant that there would be responses to calls made outside the office hours of the Council.

There were also concerns raised that the furniture outside of the station was attracting people to linger and therefore suggested that it should be removed.

The report was noted.

27. **Cabinet Forward Plan**

The Democratic Services Officer presented the current Cabinet Forward Plan to the Select Committee for consideration of items which the Select Committee may consider for pre-scrutiny.

Having considered the plan before them, the Select Committee requested that pre-scrutiny be undertaken on the Statement of Licensing Policy 2016 – 2021 before it is considered by Cabinet in February 2016.

The report was noted.

28. **Work Programme**

The work programme was noted, with the inclusion of the Statement of Licensing Policy to the work programme for the meeting on 13 January 2016.
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**Safer and Stronger Community Select Committee**

**13 January 2016**

**Title:** Scrutiny Review of Confidence in and Engagement with the Local Police

**Report of the Divisional Director, Adult and Community Services**

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<td><strong>Report Author:</strong> Leanna McPherson, Democratic Services Officer</td>
<td><strong>Contact Details:</strong> Tel: 020 8227 2852 E-mail: <a href="mailto:leanna.mcpherson@lbbd.gov.uk">leanna.mcpherson@lbbd.gov.uk</a></td>
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**Accountable Divisional Director:** Glynis Rogers, Divisional Director, Adult and Community Services

**Summary:**

During the 2014/15 municipal year, the SSCSC agreed to undertake an in-depth scrutiny review into confidence in and engagement with the local police. Appended to this cover report is the draft report arising from this scrutiny, including recommendations. The appended report provides the background to why the SSCSC chose to review this area, the methodology for the scrutiny, what the scrutiny found in relation confidence in and engagement with the local police, and the evidence base for the recommendations made.

The SSCSC was consulted on the draft report in November 2015 and the Cabinet Member for Crime and Enforcement also had an opportunity to review the recommendations.

As standard scrutiny practice, a monitoring report shall be presented to the SSCSC providing an update on the progress of the recommendations in approximately six months’ time, to help the SSCSC evaluate the effectiveness of this scrutiny review and to what extent it has helped improve services for the borough’s residents.

**Recommendation(s)**

The SSCSC is recommended to agree the appended scrutiny report on confidence in and engagement with the Local Police.

**Reason(s)**

The Council’s vision for Barking and Dagenham is “one borough; one community; London’s growth opportunity”. To contribute to this vision, and in terms of this scrutiny review, the Council is working to build a community which is confident in the Police and provides opportunities to engage. This is encompassed in the priorities of:

- Encouraging civic pride
- Enabling social responsibility
- Growing the borough
Background Papers Used in the Preparation of the Report: None.

List of appendices:

Appendix 1 Scrutiny Report on Confidence in and Engagement with the Local Police.
Report of the
Safer and Stronger Community Select Committee:
Confidence in and Engagement with the Police 2014/15

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Lead Members Foreword

The Safer and Stronger Community Select Committee (SSCSC) is a scrutiny committee made up of local Councillors who want to help improve the safety of residents, workers and visitors to the Borough by working with the Council and its partners.

In 2014/15, as Lead Member for the Select Committee, I oversaw an in-depth review in confidence in and engagement with the local Police. We chose to review this area as we felt that residents’ confidence and their safety along with the perception of crime needed to be addressed.

Our review found that the methodology of the Metropolitan Public Attitude Survey needed to be reviewed and revisited as the respondents did not provide a fair representation of the demographics in the Borough. This may change the understanding we have of the public’s confidence in the Police.

The Metropolitan Police have various methods of engagement in place which can be built upon to ensure they are reaching the most vulnerable. During the course of the review, a television programme called “The Met: Policing London” was shown on BBC One. The programme was a documentary following officers from the Metropolitan Police and was used to build on public engagement.

In this report we have made recommendations that seek to improve confidence in and engagement with the Police in the Borough. We will review the progress of the recommendations six months after publishing this report. We hope that the Council and the Metropolitan Police Service support our recommendations so that as partners we can make a tangible, positive difference to our residents.

Councillor Jeanne Alexander

Lead Member, Safer and Stronger Community Select Committee 2014-2016
Members of the SSCSC 2014/16

The SSCSC members who carried out this Review were:

Councillor J Alexander (Lead Member)  
Councillor L Waker (Deputy Lead Member)  
Councillor S Bremner (Member)  
Councillor F Choudhury (Member)  
Councillor K Haroon (Member)  
Councillor J Jones (Member)  
Councillor H Singh Rai (Member)  
Councillor T Ramsey (Member)  
Councillor D Smith (Member)
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List of Recommendations arising from this Review

For ease of reference all the recommendations are provided below.

The SSCSC recommends that:

1. SSCSC approach MOPAC for reassurance of the methodology used for the annual Public Attitude Survey to ensure it is reflective of the residents of the Borough (and the other 31 Boroughs in London).

2. Neighbourhood Watch and BandD Together look further into how they can work together to provide a “one stop” service for residents, engaging with different community groups for example younger people, through digitalisation and in particular the use of social media for Neighbourhood Watch.

3. The Council work with the Police to enable use of the Facebook and other social media accounts held by the Council to increase Police engagement with local communities.

4. Regular update reports be provided to the Council by the Police, as part of the quarterly performance review, clarifying how many Officers are patrolling the Borough and abstraction figures.

5. Alongside the ward promises, the Police attend licensed premises within their wards on a regular basis, where possible, to restore confidence in these environments and look at street drinking and begging where concerns have been raised.

6. The SSCSC work with the Police during and after the proposed budget cuts have taken place to ensure the role of leadership, positive values and stewardship continues.
Executive Summary

The Council’s vision for Barking and Dagenham is “one borough; one community; London’s growth opportunity”. To contribute to this vision, and in terms of this scrutiny review, the Council is working to build a community which is confident in the Police and provides opportunities to engage. This is encompassed in the priorities of:

- Encouraging civic pride
- Enabling social responsibility
- Growing the borough

Surveys have shown that Barking and Dagenham residents have a low level of confidence in local policing in spite of falling crime rates, in comparison with other Boroughs.

There is already available indicative information regarding residents’ confidence in the Police.

Each year a random selection of around 400 residents in Barking and Dagenham are surveyed about the perception of the Police. As part of this, they are asked: “How well do you think the Police are doing in this area?” Responses to this question are used to measure public confidence in policing.

58% of respondents in the Quarter 4 2013-14 Police Attitude Survey stated that the police were doing ‘excellent’ or ‘very well’. The Mayor’s Office for Policing and Crime (MOPAC) confidence target is 75% responding ‘excellent’ or ‘very well’, and all boroughs have been challenged to increase their level of confidence by 20% between 2011-12 and 2015-16.

Further information on the confidence in Police can be sought from the Greater London Authority (GLA) and MOPAC.

MOPAC have set seven priority neighbourhood crimes with a target of every Borough reducing them each by 20% over four years, beginning with 2011-12 as a baseline year. MOPAC have also set a target of
improving confidence in the Police by 20% over the same period. The MOPAC 7 priority crimes are:

- violence with injury;
- robbery;
- burglary;
- theft of a motor vehicle;
- theft from a motor vehicle;
- theft from a person; and
- criminal damage.

These key neighbourhood crimes have been set as London-wide priorities by the Mayor’s Office’s Policing and Crime Plan 2013, and were selected because they are high volume, have a large impact on London residents, are victim-based offences and are clearly understood by the public. These categories of crime account for 47% of all crime reported to and recorded by police in Barking & Dagenham.

To September 2015 Barking & Dagenham have seen an overall reduction of 23% against the MOPAC 7 priority crimes compared to the 2012/13 baseline (from 10,549 to 8259) and is therefore exceeding the overall target. However, Violence With Injury has seen an increase of 14.9% since 2012/13 and criminal damage has increased by 15.4%.

With the Violence with Injury indicator approximately 46% of crimes have a flag to indicate Domestic Abuse.

The graph below shows the trends between March 2012 and September 2015.
The Select Committee took this information into account when considering how to progress with the scrutiny review.

During the course of the scrutiny review the SSCSC received presentations and reports from the Police and relevant partners which provided a background on how the Police are currently engaging with the local communities. The Select Committee also received updated information on confidence levels within the Borough and how the Police were trying to improve this.
1. Background & Introduction

1.1 Why did the Safer and Stronger Community Select choose to undertake an in-depth review on confidence in and engagement with local Police?

1.2 The Council’s scrutiny committees decide what topic to undertake an in-depth review on based on the ‘PAPER’ criteria. The section below explains why according to this criteria ‘confidence in and engagement with local Police’ was a good topic to review.

- **PUBLIC INTEREST**
  Surveys have shown that Barking and Dagenham residents have a low level of confidence in local policing, in spite of falling crime rates, in comparison with other boroughs. A review in this area and understanding of why there is a low level of confidence, would be in the public interest.

- **ABILITY TO CHANGE**
  Members questioned whether confidence and engagement with the local Police could be improved. We presumed it could be but wanted to test this by engaging with local groups and professionals.

- **PERFORMANCE**
  Performance indicators showed that people were not confident, but not the reasons why. We also had concerns over the methodology of the Metropolitan Police Public Attitude Survey.

- **EXTENT OF THE ISSUE**
  We knew that people living in the Borough did not feel confident in local policing or feel safe in the borough.
REPLICATION

We considered that a member-led review into confidence in and engagement with the local Police would produce useful recommendations and would not replicate the work of other local bodies for example the Community Safety Partnership.
2. Scoping & Methodology

This section outlines the scope of the review which includes the areas the SSCSC wished to explore and the different methods the SSCSC used to collate evidence for potential recommendations.

Having received a scoping report at its meeting on 3 February 2015, the SSCSC agreed to consider the following areas:

**Area Teams:** What work can be undertaken with the area teams.

**Ward Panels:**
- How many are in place?
- What is the age range?
- Who is represented?
- How do residents know they are taking place?

**Independent Advisory Group:**
- Who is on it?
- What is it?

**Visibility:**
- Are Police present in the Wards at the correct times to enable the community engagement?
- Can Ward Members pass on key information to assist engagement?

**Other Areas:**
- Is Neighbourhood Watch still appropriate?
- How do the Police undertake crime prevention?
- How does an individual get involved in the Police Key Individual Network?
- Are young people represented?

**Overview of Methodology**

The Review gathered evidence during the Committee’s meetings held between 3 February 2015 and 16 September 2015. Details of stakeholders and their contributions to this Review are outlined below.
Presentation – Public Attitude Survey

At the meeting of the SSCSC on 3 February 2015, Chief Inspector Martin Kirby gave a presentation to the SSCSC on the Public Attitude Survey, which is undertaken by the Metropolitan Police Service on an annual basis, interviewing over 12,800 Londoners.

The survey, comparing all 32 London Boroughs, informed the drivers of the MPS Confidence Model. The current drivers are:

- Worry about crime
- Alleviating local antisocial behaviour
- Effectiveness in dealing with crime
- Fair treatment
- Engagement with the community

Presentation - Review of Local Policing Model

At the meeting of the SSCSC on 18 March 2015, Chief Inspector Kirby gave a presentation on the Neighbourhood Policing Review 2014 – Phase 1. The information provided advised that the Local Policing Model (LPM) had increased Neighbourhood Police Officer posts by 2,600 Officers across London (138%) however the brand and clarity of neighbourhood policing required strengthening. As a result of the Review, Dedicated Ward Officers would be differently tasked to allow them to focus on community engagement work and increase their visibility. This aimed to improve confidence in Policing and increase engagement.

Presentation - Current Engagement Methods

At the same meeting, Chief Inspector Kirby gave a short presentation to SSCSC on the current engagement methods used by the Police, which included:

- Community Safety Partnership Board
- Ward Panels
- Safer Neighbourhood Board (SNB)
• Independent Advisory Group (IAG)
• Neighbourhood Watch
• Key Individual Networks
• Neighbourhood Link
• Stop and Search Sub-Group
• Publicity Campaigns
• Twitter
• Crime Prevention Activities (such as road shows, home visits and working with victims to safeguard against repeat victimisation)

**Borough Commander Visit**

At the meeting of the SSCSC on 3 June 2015, the Borough Commander, Chief Superintendent Sultan Taylor attended to speak to the SSCSC about the review.

**Presentation - Neighbourhood Watch**

At the meeting of the SSCSC on 22 July 2015, a presentation was given by Sgt. James Browning on the current status of Neighbourhood Watch Groups within the Borough.

**Presentation - Met Trace**

Sgt. Browning also advised the Select Committee on ‘Met Trace’ which was a Metropolitan Police Service Operation to help residents secure their homes better through the use of Smartwater.

Smarter traceable liquid technology marked items of value with their own unique forensic code which was almost impossible to remove. Any traces of the liquid would glow bright yellow under ultraviolet light, allowing Police Officers to easily identify marked property.

**Presentation - BandD Together**

Martin Smith from Lifeline (part of BanD Together) also gave a presentation to the SSCSC on 22 July 2015 on Community Connect and how the Routemaster website would be used by residents. This could also be linked with Neighbourhood Watch.
Presentation - Stop and Search Group

At the meeting of the SSCSC on 16 September 2015, Steve Thompson, Chair of the Stop and Search Group gave a presentation to the SSCSC on the work of the dedicated Stop & Search Sub Group in the Borough. The Group reported to the Safer Neighbourhood Board and was independently chaired.

Visits to Ward Panel Meetings

During the course of the review, Ward Panel meetings were held throughout the Borough with local Police Officers and members of the public. Select Committee members were encouraged to attend their own Ward Panel meetings where possible.

Safer Neighbourhood Board

The Select Committee were invited to attend meetings of the Safer Neighbourhood Board however during the course of the review the meetings clashed with Assembly meetings of the Council.

Survey

The Select Committee undertook a survey on confidence in policing with Council Members and the public through:

- the Police and Council websites;
- email distribution lists;
- social media;
- areas of high footfall in the Borough; and
- the BAD Youth Forum.

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3. Levels of Confidence in the London Borough of Barking and Dagenham

Public Attitude Survey

The Metropolitan Police Public Attitude Survey (PAS) has taken place since 1983 and measures Londoners' perceptions of policing needs, identifies priorities and experiences. It serves as the measurement tool for Londoners' confidence in Police and the tool for continuous improvement at borough level. This survey merges information on people’s experiences of crime, antisocial behaviour and contact with police through a clearer structure of questions that enable a steer to action to challenge the problems people face in their local areas.

The survey is undertaken during the day and the sample includes anyone that is a resident within London and 16 years old or over (the sample does not include business addresses). Addresses are selected at random from the Royal Mail's Postcode Address File (PAF). In total 12800 respondents are surveyed, a total of 400 people per borough.

During the scrutiny review, the Select Committee were concerned that the survey was undertaken during the day and therefore those who were working would not be represented. During a meeting of the Community Safety Partnership, the Borough Commander recognised the concerns of the Select Committee and other partners. The Borough Commander advised that the Police were looking for better mechanisms to measure confidence locally and across London.

Notwithstanding the methodology, the 2013/14 Quarter 4 Public Attitude Survey shows that 46% of residents are worried about crime in the area (up 5%) on the previous year. Also 55% of residents in Barking and Dagenham feel that the Police are doing a good job in the area (down 3% on the previous year). The survey also indicates a reduction in residents' satisfaction in Police engagement with the community. The results of the survey indicate that residents feel the Police are good at:
• listening to the concerns of local residents: 71% down 2% on last year;
• treating residents fairly and with respect: 84% and 77% respectively, both up 2% on last year;
• being helpful, friendly and approachable: 84%, up 2% on last year; and
• informing the public about what the Police in the area have done in the last 12 months: 63%, up 11% on last year

However, the survey indicates that improvements could be made in the following areas:

• understanding the issues that affect the local community: 55% down 16% on last year;
• dealing with the things that matter to people in the local community: 59% down 11% on last year; and
• being perceived as able to be relied upon to deal with minor crimes 51%, down 24% on last year.

The Survey shows what issues are perceived to be a problem by local residents. The issues listed below were selected from the survey because they have seen an increase in the proportion of residents who perceive them to be a problem compared to the previous year. When asked how big a problem do you feel:

• are people being drunk or rowdy in public places? 29% said it was up 4% on last year; and
• are people using or dealing drugs? 38% said it was up 10% on last year.

According to the 2014/15 Quarter 4 PAS, 57% of residents in Barking and Dagenham feel that the Police are doing a good job in the area (up 2% on the previous quarter).

The results and data from the MPS Public Attitude Survey can be broken down to responses at a ward level and even at a Lower Super Output area which means that the information can be mapped. This is useful as it
may help to identify the areas which are seeing declines in positive perceptions of the work delivered by the Community Safety Partnership as well as areas where particular strategic priority crimes are perceived to be an issue. This can then be cross referenced with the crime and disorder data on a routine basis to see if these perceptions are justified and require a more targeted response. Alternatively it can show where to target or inform communication campaigns to promote to residents what has been done to successfully lower the crime and disorder problems of concern in those areas.

**Neighbourhood confidence and crime tool**

In 2013, the Metropolitan Police Service (MPS) introduced a new model for neighbourhood policing. Every ward in London has a dedicated PC and PCSO. Wards in each Borough are clustered into neighbourhoods. These neighbourhoods were selected by the MPS based on operational policing experience. 108 core neighbourhoods were created. Each neighbourhood has an additional team of police officers and PCSOs who target crime in that area.

Each neighbourhood is led by a Police Inspector. This role is critical and the Inspector is responsible for policing on that neighbourhood, including crime reduction and investigation, police accessibility, confidence and victim satisfaction.

The GLA and MOPAC have analysed the characteristics of the 108 neighbourhoods and assigned them to most similar groups. The map below shows the latest public confidence results from the Metropolitan Police Public Attitude Survey. Within this map Barking and Dagenham has 3 neighbourhoods:

- **Barking**: (Abbey, Eastbury, Gascoigne, Goresbrook, Longbridge, and Thames Wards). This neighbourhood belongs to Most Similar Group 7 – deprived ethnic communities;
- **Dagenham** (Alibon, Eastbrook, Mayesbrook, Parsloes, River, and Village Wards); and
- **Whalebone** (Becontree, Chadwell Heath, Heath, Valence, and Whalebone Wards).

Both Dagenham and Whalebone Neighbourhoods belong to Most Similar Group 9 - Green City Fringe. Neighbourhoods from Enfield and Waltham Forest are included, with three from Barking and Dagenham and Havering in the north-east. Single neighbourhoods from Greenwich, Croydon and Sutton complete the members of the Group.

50% of residents surveyed in the Barking neighbourhood during the latest 12 month period (October 2013 to September 2014) agreed that the Police do a good job in the area. Barking is ranked the lowest within its most similar group (with Waltham Forest Central being the highest). Barking is ranked 104 out of 108 neighbourhoods in London – or fourth lowest in London.

Results to questions from the PAS data are further grouped under the headings engagement, other and crime rates which show how well each of our 3 neighbourhoods compares with our most similar group and across London. Table A below summarises the results across our three neighbourhoods:
<table>
<thead>
<tr>
<th>Category</th>
<th>Indicator</th>
<th>Barking</th>
<th>Dagenham</th>
<th>Whalebone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Confidence</td>
<td>% who have Confidence in the police</td>
<td>50% (106 of 108)</td>
<td>56% (96 of 108)</td>
<td>58% (93 of 108)</td>
</tr>
<tr>
<td></td>
<td>% who believe the police understand the issues that matter to residents</td>
<td>57% (104 of 108)</td>
<td>75% (31 of 108)</td>
<td>62% (100 of 108)</td>
</tr>
<tr>
<td></td>
<td>% who believe Police are dealing with the issues that matter</td>
<td>54% (103 of 108)</td>
<td>73% (30 of 108)</td>
<td>68% (66 of 108)</td>
</tr>
<tr>
<td></td>
<td>% who believe police are Friendly</td>
<td>82% (68 of 108)</td>
<td>93% (2 of 108)</td>
<td>88% (14 of 108)</td>
</tr>
<tr>
<td>Engagement</td>
<td>% who feel Fairly Treated by police</td>
<td>71% (73 of 108)</td>
<td>80% (17 of 108)</td>
<td>80% (15 of 108)</td>
</tr>
<tr>
<td></td>
<td>% who feel ASB is low in area</td>
<td>68% (104 of 108)</td>
<td>825 (87 of 108)</td>
<td>79% (93 of 108)</td>
</tr>
<tr>
<td></td>
<td>% who feel Safe</td>
<td>65% (104 of 108)</td>
<td>73% (94 of 108)</td>
<td>69% (100 of 108)</td>
</tr>
<tr>
<td>Other</td>
<td>Communication - % who feel well informed about what the police have been doing over the last 12 months</td>
<td>61% (8 of 108)</td>
<td>43% (81 of 108)</td>
<td>56% (25 of 108)</td>
</tr>
<tr>
<td></td>
<td>Policing presence - % who agree that the police provide a visible patrolling presence</td>
<td>44% (89 of 108)</td>
<td>35% (104 of 108)</td>
<td>48% (82 of 108)</td>
</tr>
<tr>
<td></td>
<td>Wellbeing - % who agree that they are satisfied with their life as a whole nowadays – all things considered</td>
<td>78% (90 of 108)</td>
<td>77% (93 of 108)</td>
<td>78% (89 of 108)</td>
</tr>
<tr>
<td>Crime rate:</td>
<td>TNO rank</td>
<td>163 (37 of 108)</td>
<td>144 (63 of 108)</td>
<td>1.53 (48 of 108)</td>
</tr>
<tr>
<td></td>
<td>MOPAC 7 rank</td>
<td>82 (42 of 108)</td>
<td>80 (48 of 108)</td>
<td>89 (28 of 108)</td>
</tr>
<tr>
<td></td>
<td>Serious Youth Violence rank</td>
<td>1.4 (39 of 108)</td>
<td>1.8 (21 of 108)</td>
<td>1.4 (19 of 108)</td>
</tr>
<tr>
<td>Areas of best practice in MSG</td>
<td>Waltham Forest: Central, Waltham Forest: North Brent: Harlsden</td>
<td>Sutton: North Enfield: North Waltham Forest: North Havering: North</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
The data indicates that confidence in the Police is lowest in the Barking neighbourhood and this neighbourhood has one of the lowest performance levels in London for resident perceptions of the Police understanding the issues that matter to them. Possibly linked to this the neighbourhood also has one of the lowest performance rates in London for dealing with the issues that matter to local residents in the neighbourhood.

2015 Crime and Disorder Strategic Assessment Summary Report

As part of this year’s Crime and Disorder Strategic Assessment a workshop was held with key stakeholders from across the community safety partnership. The focus of the workshop was to obtain the views from a wide range people who live and work in the borough to find out what they think the crime and disorder issues are within the borough and which issues they feel should be prioritised by the Community Safety Partnership and the reasons why. The workshop was attended by representative from statutory partners, voluntary sector and community representatives.

Prior to attending the workshop delegates were asked to review a list of crime and disorder issues listed in a matrix and consider how much of a problem each issue is in their opinion. At the workshop attendees were asked to highlight what crime and disorder types they felt were an issue, followed by facilitated discussions.

The results and feedback from each facilitator where they collated and analysed. The feedback received from this workshop was then inserted into the Police Crime and Priority Matrix. The priorities identified through this process were:

1. Violence With Injury
2. Incidents of Domestic Abuse
3. Robbery of personal property and Serious Youth Violence
4. Residential burglary, Knife Crime and Hate Crime
5. Other sexual offences, Theft from shops and Criminal Damage
6. Violence without Injury, Rape and Robbery of Business property
7. Theft from the person

Other priority areas coming out of the stakeholder event was Female Genital Mutilation, Child Sexual Exploitation, Drugs and ASB.
4. The Local Policing Model

The Local Policing Model (LPM) was introduced to the MPS in 2013. The LPM gives each Ward three Dedicated Ward Officers: a Police Sergeant, Police Officer and a Police Community Support Officer (PCSO) to respond to local issues.

As reported earlier, 17 wards in Barking and Dagenham were grouped into three Neighbourhoods: Barking, Dagenham and Whalebone. Each Neighbourhood has a Neighbourhood Inspector to respond to issues across these wards.

The LPM aims to improve engagement between local people and the Police in order to improve confidence in the Police and ensure that policing priorities and promises respond to the concerns of residents.

The Police hold a Ward Panel in each ward every ten weeks to discuss policing issues in the local area and set policing promises. Policing promises address local community issues to which Police are capable of providing a response without the need for long-term activity or requiring little if any partnership working.

These meetings are attended by the Police, Ward Councillors, the public and Council staff. If required, concerns within each Ward are escalated to a Neighbourhood Panel, which also meet every ten weeks and are attended by the Police and chairs of Ward Panels. Policing priorities are set at Neighbourhood Panels, these will involve more complex solutions requiring medium to long-term and/or partnership approach to problem solving and are set and reviewed quarterly in conjunction with Borough crime priorities.

Neighbourhood Panels report and raise issues to the Safer Neighbourhood Board (SNB). SNB open meetings are held every six weeks and discuss policing and community issues across the Borough. This structure is outlined at Diagram 1.
A review of neighbourhood policing within the LPM was published on 23 February 2015. This stated that the LPM has increased neighbourhood Police Officer posts by 2,600 officers (138%) but that the brand and clarity of neighbourhood policing requires strengthening. As a result of the Review, Dedicated Ward Officers will be differently tasked to allow them to focus on community engagement work and increase their visibility.

The Review explores the issues behind the perceived reduction of police visibility by local communities. It makes a number of recommendations for change to enhance Police visibility with neighbourhoods, enable effective problem solving and ensure confidence in policing continues to rise.
5. Current Police Engagement Methods

SAFER NEIGHBOURHOOD BOARD (SNB) – Meets Quarterly
Between 12-20 members

To hear and monitor complaints from victims of crime, to monitor crime performance and community confidence, to monitor levels of complaints about borough-based police officers from the public and to ensure that all wards have a ward panel of residents as a sounding board for the newly expanded Safer Neighbourhood Teams.

Diagram 1

17 WARD PANELS – Meet bi-monthly

Meeting open to public

Meeting closed to public

IF REQUIRED

Professional Problem Solving Group
To resolve any issues not solved at resident panels.
Attended by professionals from the police, community safety, Anti-Social Behaviour, Housing, Fire Department and the Multi-Agency Locality Teams.
There are currently a number of ways in which the Police engage with the public, both face to face and virtually.

**Community Safety Partnership**

The Community Safety Partnership (CSP) Board is a partnership group which is accountable for ensuring development and delivery of the community safety priorities in the Borough. The CSP meets quarterly and key partners are: MPS; Barking and Dagenham Council; London Probation Service; London Fire Brigade; Clinical Commissioning Group; the Courts; Victim Support; Public Health; and the Council for Voluntary Service (CVS). The key priorities for the CSP are; Integrated Offender Management, Integrated Victim Management and improving public confidence. This meeting is open to the public, which facilitates transparency and enables resident engagement.

**Ward Panels**

Residents can meet with their local Dedicated Ward Officers at their regular Ward Panel meeting. Attendance at Ward Panel meetings varies across the Borough but is generally between 12 and 20 members of the public. Residents can find details of upcoming meetings of their local Ward Panel by entering their postcode into the Find Your Local Police search bar on the MPS's Safer Neighbourhoods website and selecting their ward.

The Police also hold Virtual Ward Panels, using an online survey to gather input from a wider audience, which feeds into and impacts actual Ward Panels. The survey asks individuals about local issues, the results are then shared at Ward Panel meetings and responses fed back to participants. Virtual Ward Panels are free to Boroughs and have the potential to raise participation of younger people and business and increase confidence and satisfaction. Typically, Virtual Ward Panel surveys are distributed to several hundred residents per Ward via Smartsurvey, an online survey tool. Engagement rates have been good, with reports of up to 20% responses per Ward.
Monthly Ward Promises have also been introduced, which address local community issues to which police are capable of providing a response without the need for long-term activity or requiring little if any partnership working. Examples include: dealing with minor disorder caused by youths congregating; or speaking with partners to remedy issues caused by lack of attention.

Up to 3 Ward promises will be set at any one time and used to inform the neighbourhood priorities set by the local neighbourhood Police Inspector. Monthly promises and their impact will be reviewed and set at panel meetings, made up of representatives from the local community and attended by police.

This view however, is a different approach to what has been undertaken previously, with residents feeling that the Police attend meetings with a central view on what the crime issues are, not local, and therefore some residents have lost faith in the Police.

**Safer Neighbourhood Board**

The Safer Neighbourhood Board (SNB) is held every six weeks. The SNB meeting ratifies priorities proposed by Neighbourhood Panels and discusses issues which affect the whole Borough. There are two parts to the meeting: a members section held by members of the Board (including the Police, Council staff, chairs of Ward Panels and sub-groups and representatives of community organisations) and a public section which is attended by the members of the Board and is open to the public. The open meeting is publicised to residents through means such as writing to residents who attend Ward Panels and information posted to the Police and Council’s social media feeds.

**Independent Advisory Group**

The Independent Advisory Group (IAG) is made up of volunteers from various communities within the Borough who make themselves available to assist the Police in two way communication with residents of the Borough. Independent Advisors work with the Police at specific incidents; during Gold Groups following serious and critical incidents and pro-active police operations, which they are invited to attend. Additionally, they are involved in ongoing consultation of a thematic nature, for example regarding the Police Confidence campaign.
The Borough has an active and effective IAG. They have made recent efforts to address demographic representation of the Borough on the Group, which are continuing. They are consistently reliable in their attendance at Gold Group meetings are often used to inform decision making around incidents and initiatives as well as acting as a “critical friend”.

Neighbourhood Watch

In June 2014 the Barking and Dagenham SNB agreed to fund a bid entitled ‘My Street’ which aimed to reinvigorate Neighbourhood Watches across the Borough and to form a new Borough-wide Neighbourhood Watch Association. In September 2014 an event was held for residents interested in starting up a Neighbourhood Watch and those who already ran or belonged to one. This was attended by approximately 60 people. From this group a steering group was formed, which officially became the New Association at their meeting on 6 January 2015. An initial audit of Neighbourhood Watches across the Borough has indicated that there are currently over 40 active Watches. The next step will be to conduct a health check on existing Watches to get an indication of member numbers, understand how they are functioning and offer appropriate support.

The Police and Council are supporting the New Association through providing administrative, practical and advisory support. Dedicated Ward Officers have been trained to understand the role of the Neighbourhood Watch and the positive impact it can have on reducing crime. Ward Teams now actively recruit residents who are interested in the scheme.

The ‘My Street’ project will fund a number of small scale events and promotions that will promote Neighbourhood Watch in local areas over the next year. These events, including activities such as coffee mornings, will be supported by the local ward teams and existing coordinators where available. A key challenge will be engaging communities where there are not currently Neighbourhood Watches set up.

In late 2014, the Council launched the BandD Together initiative. BanD Together brings the Voluntary Sector and the Council together to support local people through difficult times they may be facing. The premise is,
that no single organisation or agency is able to provide all the services needed or tackle the complex issues facing the local community in Barking & Dagenham. It is only by working together that it will be possible to achieve a goal of a unified, supportive and cohesive local community. Part of the consideration is how best to support front line capacity within communities and the voluntary sector to help manage demand. In light of this, consideration could be given to how Neighbourhood Watch and BanD Together might benefit from closer working.

**Key Individual Networks**

A Key Individual Network (KIN) member is an opinion former, or influential and engaged person at ward level, who helps the local Safer Neighbourhoods Team to identify issues and understand the thoughts and feelings of the local community. Instead of attending Ward Panels, a KIN member can choose to be contacted by telephone, email, post or attending less formal meetings with the local Police Team. They may be asked to carry out surveys about crime and anti-social behaviour in the community, get involved in supporting an initiative or campaign or be asked their thoughts on a particular local issue.

Barking and Dagenham MPS currently have 1,451 KIN members. Their details are held electronically. They are sent crime prevention messages and newsletters to disseminate and are often contacted when a critical incident occurs to assist in gauging the impact it has had on the community.

**Neighbourhood Link**

Neighbourhood Link is a community messaging service from the MPS that provides news and information about policing activity or initiatives as well as crime prevention advice. It delivers messages about incidents affecting residents’ local area, the Borough or any major incident affecting the whole of London. Anyone who lives and/or works in London can sign up online to receive these messages.

**Publicity Campaign**

A two week publicity campaign to inform residents of crime reduction and Police activity in their local area began on 2 March 2015. This included
general and Ward-specific posters at rail stations, bus stops and phone boxes to let residents know what action the Police are currently undertaking and provide information about recent successes.

A dot matrix sign promoting the same messages was also displayed in prominent locations across the Borough.

During this period, it was reported to the Select Committee that confidence had improved.

**Twitter**

Barking and Dagenham MPS currently have around 6,200 Twitter followers. The Borough has drastically increased its Twitter usage over the past six months. Successful and engaging approaches to local tweeting have included; witness appeals following incidents, requests for help in identifying unidentified suspects from CCTV images, crime prevention advice, and updates on crime pictures or offences in custody.

Twitter, and to a lesser extent traditional forms of local media, have proven to be key platforms for the "Get Involved" campaign currently being run by Barking and Dagenham MPS. This campaign aims to involve the public by promoting information about ways they can contribute to local policing such as through Neighbourhood Watch, the SNB and volunteering as a Special Constable.

**Facebook**

The MPS does not permit individual boroughs to have Facebook accounts under its current Corporate Media and Communications Strategy. It may be possible to feed partnership communications through the Local Authority’s Facebook account.

**Crime Prevention Activity**

The Council’s ASB Team and Police delivered regular Roadshows across the Borough to give crime prevention advice and equipment to residents. These are particularly effective for crimes such as residential burglary and theft from motor vehicle; providing advice on how to secure homes and cars to reduce the likelihood of being targeted by thieves, as well as
advice to identify scams. Equipment provided at roadshows includes tamper proof number plate screws and timer switches for house lights. These events can be tailored to respond to recent increases in crimes or other identified specific issues. Overall engagement at Roadshows for 2011-2014 is given below. Due to a significant reduction in residential burglaries (reduced by 18% in 2014) and theft from motor vehicles (reduced by 39% in 2014), fewer roadshows were carried out in 2014 as resources were better targeted on other priority areas.

- 2,940 people in 2011;
- 8,463 people in 2012;
- 8,515 people in 2013; and
- 1,611 people in 2014.

The Police continue to provide crime prevention advice to victims and residents. This includes cocooning; visiting houses surrounding a property that has been burgled to offer burglary prevention advice, and working with victims of all crime to safeguard against repeat victimisation.

“The Met: Policing London”

A BBC documentary called “the Met” aired weekly from 8 June to 6 July 2015. Weekly community events were organised across the Borough with screening of the programme and a chance for residents to discuss the issues presented and any other issues with the Police afterwards.

Nationwide the programme had an audience of around three and a half million viewers in early episodes, which rose to over four million throughout the run. The series had more viewers every week, which is unusual for a documentary.
6. Engagement with the LGBT Community

In the wake of the four recent deaths of men from the LGBT community and the subsequent arrest and charge of a Barking and Dagenham resident with murder and other offences it became apparent that there was a need to improve Police Engagement with the LGBT Community on the Borough. The need in question was twofold: 1) it was clear that links with the LGBT community needed to be stronger and deeper to allow fast time engagement and sharing of key messages/seeking of advice in the event of Critical or Serious Incidents; and 2) it was similarly clear that the circumstances of these incidents had seriously adversely affected the existing confidence of local LGBT residents in the Police.

To better understand where the opportunities lay to improve LGBT Confidence (not specifically measured in the PAS or elsewhere) two discussion groups were convened. On Tuesday 17th November Police held a key stakeholders session at Freshwharf Patrol Base in Barking. This was attended by representatives from CVS, the central LGBT IAG, GALOP, Flipside, Rainbow Hamlets, the Local Police IAG, the Local Authority and others. This discussion presented the Police and partners with: 1) a range of concerns felt by the LGBT Community in terms of day to day engagement with the Police and Partners, understanding of the issues that matter to the community and delivering services to the community; as well as 2) opportunities to build some local relationships, use of the good offices of existing groups to foster better engagement and to work with specialist agencies/support groups/charities to improve the flow of information from the Police to the LGBT community (including witness appeals, crime prevention advice etc) and to engage those same groups to shape internal Police awareness training and advice.

On 19th November a public meeting was held in Barking to discuss concerns felt by the wider LGBT community around Police engagement. Again this discussion proved extremely useful in helping the Police understand where opportunities existed to improve engagement and to open a constructive dialogue with the LGBT community. As a result of this recent engagement a number of key pieces of work have been undertaken or completed:
Whilst the local Police have had, for a number of years, an LGBT liaison officer efforts had already been undertaken to recruit more such officers who would receive additional training and guidance on LGBT issues and be given time to work on LGBT issues and engagement in addition to their existing roles. In response to the issues raised by the community efforts are being made to make these officers more accessible and contactable directly (locally advertised mobile phone details/email address etc) and to raise their profiles amongst the LGBT community by encouraging their attendance at events/groups where possible;

- Advertising the support/help services of groups such as GALOP on the Barking and Dagenham Police website;

- Recruitment of a local LGBT community member to the Police IAG (a candidate has been identified by the IAG and will join the group in the coming weeks);

- Improving Station Office facilities in terms of LGBT related literature and staff awareness to ensure LGBT issues are taken seriously and the public are appropriately directed to the CSU, LGBT Liaison Officers or to outside support groups where appropriate. This comes with a commitment to ask LGBT stakeholders to carry out mystery shopper inspections of these facilities once implemented;

- Exploring the possibility of a local Police LGBT LO social media presence (Facebook/Twitter etc);

- Engaging the 3 Boroughs with the highest rates of reported LGBT related Hate Crime to understand if this is a result of much higher levels of LGBT Public Confidence to report to the Police. If so seek out best practice to implement in Barking and Dagenham;

- Internal mandatory LGBT awareness training for front line officers to be rolled out in 2016;

- Efforts to identify existing LGBT groups and to make contact, build a relationship and offer LGBT LO attendance at meetings/get togethers if the organisers so request it; and
• Creating an LGBT stakeholders contact list to ensure we have ready access to key opinion formers within the community to seek counsel and advice as well as to help propagate accurate messages of reassurance and crime prevention in certain circumstances.

This work has senior level buy in with oversight provided by the Chief Superintendent and Chief Inspector Partnerships. Delivery is being managed by the LGBT Liaison Officers.
7. Met Trace

MetTrace is a MPS Operation to help residents make their homes more secure by providing crime prevention advice and Smartwater packs to one in seven London homes.

Smartwater is used to mark valuable items (such as laptops, mobile phones, televisions and jewellery) which may be at risk of theft from the home. Each bottle of Smartwater carries a unique forensic code which is registered to a particular address or location. Once applied, it is almost impossible to remove.

Barking and Dagenham’s first year of operation will see in excess of 11,000 kits delivered to households which have been selected on the basis of recent crime trends. This will be added to by similar deliveries in year two and year three of operation. The programme started on 8 June 2015 and the Borough Police have delivered over 2,500 kits since then, with the highest delivery rate of any of the boroughs who have started the programme. Around 250 kits are given out every week.

It is anticipated that the total number of kits delivered will be the highest out of any of the MPS Boroughs - due in part to partnership funding through the Council. The officers involved (a dedicated, trained team of one Sergeant and seven Police Community Support Officers) will use the visits to engage with residents about crime prevention, concerns regarding crime and ASB and Neighbourhood Watch. It is expected that this initiative will bring a significant increase in public confidence and lower crime rates in several key areas of the Borough.
8. Stop and Search Group

The perception of Stop and Search procedures used by the Police can often be negative, causing a detrimental impact on confidence in Policing. Stop and Search is regularly scrutinised in the press and Police accused of using procedures unfairly to target specific groups. The Borough has a dedicated Stop & Search Sub-Group, which reports to the Safer Neighbourhood Board and is independently chaired by a member of the local community.

The Group receive data on Stop and Search in the Borough and are able to give verbal and written feedback to the Police. The Group are also given the opportunity to quality assure stop and search slips completed by officers and to attend pre-planned operations, such as observing use of knife arches. This aims to increase confidence in Police methods, allowing residents to feel confident that procedures are used fairly and appropriately.

Since 2012 the use of Stop and Search across London has reduced, with a major reduction in no-suspicion Stop and Search. These reductions are reflected in Barking and Dagenham, at the start of 2013 there were over 800 Stop and Searches per month, this has reduced to around 250 per month over the last year.

The ethnic makeup of those Stop and Search is also in line with the Borough’s ethnicity statistics from the 2011 census, giving reassurance that specific groups are not being disproportionately targeted for Stop and Search. The arrest rate for Stop and Search is still low, around 20% at July 2015, however this has risen from an average of 16% in 2014 and a further 20% of those Stopped and Searched received a cannabis warning.

The SSCSC, considering the information put before them, were confident in ‘stop and search’ and ‘stop and account’ in the Borough.
9. Survey Results

A survey was undertaken on confidence in and engagement with the local police. All Council Members were invited to respond.

The results from the survey indicate that those who responded:

- know their local teams;
- think that locally the Police do a good job;
- think that the Police in London are doing an ‘ok’ job;
- generally see their local police patrolling monthly or less often;
- feel safer when they see a Police Officer;
- think they do not see their local police patrolling enough; and
- feel confident in their local Policing Team to deal with the things that matter to them.

It was indicated that people feel there are less Police Officers patrolling the streets in the Borough and, whilst there are more in the Borough, they are being abstracted more often. There were also concerns that the few Police Officers in place had their hands tied and the justice system did not deal with offenders robustly.

Another consideration raised was the perceived concentration on central crime issues and the focus on issues that matter London wide to the Commissioner and MOPAC, which may not be relevant to the Borough.

The SSCSC also considered the impact of the environment on confidence in the Borough, for example beggars and street drinking, although this has been considered separately by SSCSC.

During discussions on the survey, the SSCSC were aware that many residents only had contact with the Police when they had an issue that affected them directly.
10. Proposed Spending Cuts

During the course of the scrutiny review, it came to light that the Government Budget announcement due in November 2015 was expected to include a reduction to the Metropolitan Police budget of £800m or more over the next four years.

As part of the Metropolitan Police £800m budget reduction drive, the police force is considering removing all 1,000 Police Community Support Officers (PCSOs), although this decision has now been put back until December 2015.

The Select Committee considered the proposed spending cuts to the Metropolitan Police Service as part of the review into confidence in the local Police Service.

It was noted that whilst the property crime levels had fallen, the emphasis was still on these types of crime, whereas in reality the focus needed to be on domestic violence and violent crime.

Confidence in the force may reduce in line with the reduction of staff, particularly PCSOs, therefore the Select Committee considered how this could be addressed positively.

One example considered was the model adopted in Scotland in 2013/14, where all eight constabularies were combined into one. This has enabled officers to be deployed more effectively and economically. Since the constabularies were combined there had been no significant change in public confidence.

The SSCSC were concerned of the impact of international terrorism has on confidence in policing in the current climate of uncertainty. Therefore the Select Committee felt that during times of austerity the Police needed to provide a leadership role for the community, encompassing positive attitudes and values for the communities in which it serves.

The Select Committee were also concerned that local PC’s were not on board with the corporate message from the Metropolitan Police. During times of austerity the SSCSC felt this needed to be addressed by the Police.
11. Conclusions and Next Steps

The Scrutiny review has shown that confidence in the local police is increasing and is meeting the targets set by MOPAC. There are several different engagement methods used by the Police to encourage the local community to become more involved.

The SSCSC noted that the Public Attitude Survey is undertaken annually across all 32 London Boroughs, however there were concerns with the methodology and whether it is representative of the Borough. The Borough Commander has expressed a need for change in how the survey is undertaken and therefore the SSCSC recommends that MOPAC undertake a review of the methodology used for the annual Public Attitude Survey to ensure it is reflective of the residents of the Borough (and the other 31 Boroughs in London).

The SSCSC received presentations from BandD Together and Neighbourhood Watch during the course of the scrutiny review. Both organisations are working against a background of austerity measures and are trying to help their communities in seeking out information and reporting crime. Following these presentations, the SSCSC recommends that Neighbourhood Watch and BandD Together look further into how they can work together to provide a “one stop” service for residents through the BandD Together Routemaster, engaging with different community groups for example younger people, through digitalisation and in particular the use of social media for Neighbourhood Watch.

Whilst considering the online Routemaster, the Select Committee were aware of the increasing use of social media to provide information to local communities. Whilst the police were active on Twitter, it was reported that they were not permitted to have a Facebook account. As the Council already have a Facebook account to promote information, the Select Committee recommend that the Council allow to Police to post information through their Facebook and other social media accounts to enable information to be disseminated further into communities, including the promotion of good news stories.

The environment was also a consideration for the SSCSC, particularly in relation to licensed premises, street drinking and begging. The SSCSC
recommended that alongside the ward promises, the Police attend licensed premises within their wards on a regular basis, where possible, to restore confidence in these environments and look at street drinking and begging where concerns have been raised.

The SSCSC were concerned that people felt there were less Police Officers patrolling the Borough, despite there being more Police officers in the Borough and therefore the SSCSC recommend that regular update reports be provided to the Council by the Police clarifying how many officers are patrolling the Borough as part of the quarterly reviews.

In undertaking the review, the Select Committee were acutely aware of the funding pressures faced by the Metropolitan Police at the current time and in the foreseeable future and therefore recommended that the SSCSC work with the Police during and after the proposed budget cuts have taken place to ensure the role of leadership, positive values and stewardship continues. This would be alongside a positive attitude with strong corporate messages from Police Constables and with an emphasis on pride over performance.

In six months’ time, the SSCSC will receive a monitoring report explaining the progress of the implementation of the recommendations.
12. Officer Support for this Review

Members thank the following Council officers for their support during this Review:

- Anne Bristow: Corporate Director of Adult & Community Services and the SSCSC Scrutiny Champion
- Glynis Rogers: Divisional Director, Commissioning and Partnerships
- Martin Kirby, Chief Inspector, Metropolitan Police
- Karen Proudfoot: Interim Group Manager - Community Safety and Offender Management
- Will Donovan: Support Officer, Community Safety and Offender Management
- Leanna McPherson: Democratic Services Officer, Legal & Democratic Services
CABINET and ASSEMBLY
FORWARD PLAN

January 2016 Edition

Publication Date: 21 December 2015
THE FORWARD PLAN

Explanatory note:

This document includes details of key decisions that will be made by either the Cabinet (the main executive decision-making body of the Council), the Assembly (full Council) or by officers under delegated authority. The Health and Wellbeing Board, which deals with health-related decisions, has a separate Forward Plan which can be viewed on the Council’s website at http://moderngov.barking-dagenham.gov.uk/mgLis/Plans.aspx?RPId=669&RD=0.

For ease of reading, where this document refers to the ‘decision-making body’, this can be taken to mean the Cabinet or the Assembly. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 the membership of these committees is listed in Appendix 1.

Key Decisions

By law, councils have to publish a document detailing "Key Decisions" that are to be taken by the Cabinet or other committees / persons / bodies that have executive functions. The document, known as the Forward Plan, is required to be published 28 days before the date that the decisions are to be made. Key decisions are defined as:

(i) Those that form the Council's budgetary and policy framework (this is explained in more detail in the Council's Constitution)
(ii) Those that involve ‘significant’ spending or savings
(iii) Those that have a significant effect on the community

In relation to (ii) above, Barking and Dagenham’s definition of ‘significant’ is spending or savings of £200,000 or more that is not already provided for in the Council’s Budget (the setting of the Budget is itself a Key Decision).

In relation to (iii) above, Barking and Dagenham has also extended this definition so that it relates to any decision that is likely to have a significant impact on one or more ward (the legislation refers to this aspect only being relevant where the impact is likely to be on two or more wards). As part of the Council’s commitment to open government it has extended the scope of this document so that it includes all known issues, not just “Key Decisions”, that are due to be considered by the decision-making body as far ahead as possible.

Information included in the Forward Plan

In relation to each decision, the Forward Plan includes as much information as is available when it is published, including:

- the matter in respect of which the decision is to be made;
- the decision-making body or person;
Publicity in connection with Key decisions

Subject to any prohibition or restriction on their disclosure, the documents referred to in relation to each Key Decision are available to the public. Each entry in the Plan gives details of the main officer to contact if you would like some further information on the item. If you would like to view any of the documents listed you should contact Alan Dawson, Democratic Services Manager, Civic Centre, Dagenham, Essex RM10 7BN (telephone: 020 8227 2348, email: committees@lbld.gov.uk)

The agendas and reports for the decision-making bodies and other Council meetings open to the public will normally be published at least five clear working days before the meeting. For details about Council meetings and to view the agenda papers go to http://moderngov.barking-dagenham.gov.uk/ieDocHome.asp?Categories and select the committee and meeting that you are interested in.

The Statutory Forward Plan will be published on or before the following dates during 2015/16:

<table>
<thead>
<tr>
<th>Edition</th>
<th>Publication date</th>
</tr>
</thead>
<tbody>
<tr>
<td>January 2016</td>
<td>21 December 2015</td>
</tr>
<tr>
<td>February 2016</td>
<td>15 January 2016</td>
</tr>
<tr>
<td>March 2016</td>
<td>9 February 2016</td>
</tr>
<tr>
<td>April 2016</td>
<td>21 March 2016</td>
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<tr>
<td>May 2016</td>
<td>25 April 2016</td>
</tr>
<tr>
<td>June 2016</td>
<td>23 May 2016</td>
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</tbody>
</table>
Confidential or Exempt Information

Whilst the majority of the Cabinet’s business at the meetings listed in this Forward Plan will be open to the public and media organisations to attend, there will inevitably be some business to be considered that contains, for example, confidential, commercially sensitive or personal information.

This is formal notice under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of the meetings listed in this Forward Plan may be held in private because the agenda and reports for the meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government Act 1972 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. Representations may be made to the Council about why a particular decision should be open to the public. Any such representations should be made to Alan Dawson, Democratic Services Manager, Civic Centre, Dagenham, Essex RM10 7BN (telephone: 020 8227 2348, email: committees@lbbd.gov.uk).

Key to the table

Column 1 shows the projected date when the decision will be taken and who will be taking it. However, an item shown on the Forward Plan may, for a variety of reasons, be deferred or delayed. It is suggested, therefore, that anyone with an interest in a particular item, especially if he/she wishes to attend the meeting at which the item is scheduled to be considered, should check within 7 days of the meeting that the item is included on the agenda for that meeting, either by clicking on http://moderngov.barking-dagenham.gov.uk/ieListMeetings.aspx?CId=180&Year=0 (for items to be considered by the Cabinet) and http://moderngov.barking-dagenham.gov.uk/ieListMeetings.aspx?CId=179&Year=0 (for items to be considered by the Assembly), or by contacting Alan Dawson on 020 8227 2348, alan.dawson@lbbd.gov.uk.

Column 2 sets out the title of the report or subject matter and the nature of the decision being sought. For ‘key decision’ items the title is shown in **bold type** - for all other items the title is shown in normal type. Column 2 also lists the ward(s) in the Borough that the issue relates to.

Column 3 shows whether the issue is expected to be considered in the open part of the meeting or whether it may, in whole or in part, be considered in private and, if so, the reason(s) why.

Column 4 gives the details of the lead officer for the item.
<table>
<thead>
<tr>
<th>Decision taker/Projected Date</th>
<th>Subject Matter</th>
<th>Open / Private (and reason if all / part is to be private)</th>
<th>Relevant Lead Contact</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cabinet:</strong> 19.1.16</td>
<td><strong>Calculation and Setting of Council Tax Base 2016/17</strong> : Financial [<em>Annual Item</em>]</td>
<td>Open</td>
<td>Jonathan Bunt, Strategic Director, Finance &amp; Investment (Tel: 020 8724 8427) (<a href="mailto:jonathan.bunt@lbbd.gov.uk">jonathan.bunt@lbbd.gov.uk</a>)</td>
</tr>
<tr>
<td></td>
<td>The Cabinet will be asked to agree the Council Tax Base for 2016/17, as part of the process for setting the annual level of Council Tax.</td>
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<td></td>
<td>• Wards Directly Affected: All Wards</td>
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<tr>
<td></td>
<td><strong>Budget Strategy 2016/17 to 2018/19</strong> All Issue Categories [<em>Annual Item</em>]</td>
<td>Open</td>
<td>Jonathan Bunt, Strategic Director, Finance &amp; Investment (Tel: 020 8724 8427) (<a href="mailto:jonathan.bunt@lbbd.gov.uk">jonathan.bunt@lbbd.gov.uk</a>)</td>
</tr>
<tr>
<td></td>
<td>The Cabinet will be presented with a progress report on the budget setting process for 2016/17 and beyond and asked to consider appropriate proposals that would assist the Council in setting a balanced budget for 2016/17.</td>
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<td>• Wards Directly Affected: All Wards</td>
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<td></td>
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<tr>
<td><strong>Cabinet:</strong> 19.1.16</td>
<td><strong>Housing Revenue Account Estimates and Review of Rents and Other Charges 2016/17</strong> : Community, Financial [<em>Annual Item</em>]</td>
<td>Open</td>
<td>Hakeem Osinaike, Divisional Director, Housing Management (Tel: 0208 227 3820) (<a href="mailto:hakeem.osinaike@lbbd.gov.uk">hakeem.osinaike@lbbd.gov.uk</a>)</td>
</tr>
<tr>
<td></td>
<td>The Cabinet will be asked to consider the HRA estimates and rent levels for Council properties for 2016/17, together with service and other related charges, to enable the delivery of efficient and effective services to the Council’s tenants and leaseholders for the forthcoming financial year.</td>
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<td>• Wards Directly Affected: All Wards</td>
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<tr>
<td><strong>Cabinet:</strong> 19.1.16</td>
<td><strong>Budget Monitoring 2015/16</strong> : Financial</td>
<td>Open</td>
<td>Jonathan Bunt, Strategic Director, Finance &amp; Investment (Tel: 020 8724 8427) (<a href="mailto:jonathan.bunt@lbbd.gov.uk">jonathan.bunt@lbbd.gov.uk</a>)</td>
</tr>
<tr>
<td></td>
<td>The Cabinet will be asked to consider the projected position of the Council’s revenue and capital budgets for 2015/16 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</td>
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<td>• Wards Directly Affected: All Wards</td>
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<tr>
<td>Date</td>
<td>Title</td>
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<tr>
<td>Cabinet: 19.1.16</td>
<td>Oracle R12 - Reprocurement of Hosting and System Support</td>
<td>Financial</td>
<td>Open</td>
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<td></td>
<td>In 2012, the Oracle R12 ERP system was jointly procured by six Councils who form the One Oracle partnership. The four-year contract, currently with Cap Gemini, is due to expire in July 2016 and the Cabinet will be asked to agree the Council’s approach to the reproduction of the hosting and system support aspects, alongside the other members of the One Oracle partnership.</td>
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<td></td>
<td><strong>- Wards Directly Affected: Not Applicable</strong></td>
<td></td>
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<tr>
<td>Cabinet: 19.1.16</td>
<td>Planning Guidance Note - Land at Former Thames View Health Centre, Bastable Avenue, Barking</td>
<td>Community</td>
<td>Open</td>
</tr>
<tr>
<td></td>
<td>The Cabinet will be asked to approve a Planning Guidance Note in respect of land at the former Thames View Health Centre, Bastable Avenue, Thames View, Barking.</td>
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<td></td>
<td><strong>- Wards Directly Affected: Thames</strong></td>
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<tr>
<td>Cabinet: 19.1.16</td>
<td>Future Management Arrangements for Galleon and Fanshawe Community Halls and the White House</td>
<td>Community</td>
<td>Open</td>
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<tr>
<td></td>
<td>Following an earlier ‘in principle’ to transfer the operation of the Galleon and Fanshawe community halls into community management arrangements via long term leases, the Cabinet will be asked to approve the final terms of the leasing arrangements and plans to bring the dilapidated White House building, located in Green Lane, Dagenham, back into use as living / work space for artists.</td>
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<td><strong>- Wards Directly Affected: Gascoigne; Parsloes; Valence</strong></td>
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<tr>
<td>Cabinet: 19.1.16</td>
<td>Procurement of Mechanised Street Sweeping Equipment</td>
<td>Financial</td>
<td>Open</td>
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<tr>
<td></td>
<td>The Cabinet will be asked to approve proposals relating to the procurement of ten mechanised street sweeping vehicles via an EU compliant framework contract.</td>
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<td><strong>- Wards Directly Affected: Not Applicable</strong></td>
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<tr>
<td>Cabinet: 15.2.16</td>
<td><strong>Corporate Sustainable Energy Strategy</strong> : Community</td>
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<tr>
<td></td>
<td>The Cabinet will be asked to agree the Corporate Sustainable Energy Strategy.</td>
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<td>- Wards Directly Affected: All Wards</td>
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<tr>
<td></td>
<td>Open</td>
<td>Jonathan Bunt, Strategic Director, Finance &amp; Investment (Tel: 020 8724 8427) (<a href="mailto:jonathan.bunt@lbgd.gov.uk">jonathan.bunt@lbgd.gov.uk</a>)</td>
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</tbody>
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<table>
<thead>
<tr>
<th>Cabinet: 15.2.16</th>
<th><strong>Budget Framework 2016/17</strong> All Issue Categories [Annual Item]</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>The Cabinet will be asked to consider and make appropriate recommendations to the Assembly in respect of:</td>
</tr>
<tr>
<td></td>
<td>- the revised Revenue Estimates for 2015/16;</td>
</tr>
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<td></td>
<td>- the base Revenue Estimates for 2016/17;</td>
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<td></td>
<td>- the level of Council Tax for 2016/17;</td>
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<td></td>
<td>- the Capital Programme for 2016/17 to 2018/19;</td>
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<td></td>
<td>- the Medium Term Financial Strategy for 2016/17 to 2019/20</td>
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<td>- Wards Directly Affected: All Wards</td>
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<tr>
<th>Cabinet: 15.2.16</th>
<th><strong>Treasury Management Strategy Statement 2016/17</strong> All Issue Categories [Annual Item]</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>The Cabinet will be asked to recommend the Assembly to approve the Annual Treasury Management Strategy, including the Council’s Prudential Indicators.</td>
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<tr>
<td></td>
<td>- Wards Directly Affected: All Wards</td>
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<thead>
<tr>
<th>Cabinet: 15.2.16</th>
<th><strong>Pay Policy Statement 2016/17</strong> : Framework [Annual Item]</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>The Cabinet will be asked to recommend the Assembly to approve the Council’s Pay Policy Statement for 2016/17, in line with the requirements of the Localism Act 2011.</td>
</tr>
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<td></td>
<td>- Wards Directly Affected: Not Applicable</td>
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<td></td>
<td>Open</td>
</tr>
</tbody>
</table>
| Cabinet: 15.2.16 | **Budget Monitoring 2015/16 : Financial**  
The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2015/16 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.  
- Wards Directly Affected: All Wards | Open | Jonathan Bunt, Strategic Director, Finance & Investment  
(Tel: 020 8724 8427)  
(jonathan.bunt@lbbd.gov.uk) |
|---|---|---|---|
| Cabinet: 15.2.16 | **Revisions to the Care and Support Charging Policy** All Issue Categories  
The Care Act 2014 introduces a single legal framework for care and support charges.  
Following a review of local discretionary charging, the Cabinet will be asked to agree a revised Care and Support Charging Policy taking account of the outcomes of consultation and engagement with stakeholders on proposals to maintain, change or introduce new areas of discretionary charging.  
- Wards Directly Affected: All Wards | Open | Ian Winter, Care Act Programme Lead  
(Tel: 020 8227 5310)  
(ian.winter@lbbd.gov.uk) |
| Cabinet: 15.2.16 | **Disabled Facilities Grants: Introducing Legal Charges on Properties : Framework**  
The Cabinet will be asked to agree to the introduction of a property charge on those awarded with a Disabled Facilities Grant in line with the Housing Grants, Construction and Regeneration Act 1996.  
- Wards Directly Affected: All Wards | Open | Ian Winter, Care Act Programme Lead  
(Tel: 020 8227 5310)  
(ian.winter@lbbd.gov.uk) |
| Cabinet: 15.2.16 | **Statement of Licensing Policy 2016 - 2021 : Framework**  
The Cabinet will be advised of the outcome of public consultation on proposed revisions to the Council’s Statement of Licensing Policy and asked to recommend the Assembly to adopt an updated Statement of Licensing Policy for 2016 – 2021.  
- Wards Directly Affected: All Wards | Open | Glynis Rogers, Lead Divisional Director, Adult & Community Services  
(Tel: 020 8227 2827)  
(glynis.rogers@lbbd.gov.uk) |
<table>
<thead>
<tr>
<th>Cabinet: 15.2.16</th>
<th><strong>Council Sites - Land Disposals</strong> : Financial</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Cabinet will be provided with an update on the progress of the land disposals agreed at the meeting on 27 January 2015 and asked to agree the detail of further sites to be investigated for future disposal.</td>
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<td>• Wards Directly Affected: All Wards</td>
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<table>
<thead>
<tr>
<th>Cabinet: 15.2.16</th>
<th><strong>Adoption of Masterplan for the Development of Parsloes Park</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>The Cabinet will be asked to adopt a masterplan for Parsloes Park that will set out plans to improve the park over time and when funding allows, to encourage more residents to use it for formal and informal recreation. The adoption of a masterplan will enable the Council to apply for external funding to support the implementation of its vision for the park.</td>
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<tr>
<td>• Wards Directly Affected: Alibon; Mayesbrook; Parsloes</td>
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<thead>
<tr>
<th>Cabinet: 15.2.16</th>
<th><strong>Youth Zone Development - Lease Arrangements</strong> : Financial</th>
</tr>
</thead>
<tbody>
<tr>
<td>Following the decision to develop a Youth Zone in Parsloes Park, the Cabinet will be asked to agree arrangements relating to the lease for the site to OnSide Youth Zones.</td>
<td></td>
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<tr>
<td>• Wards Directly Affected: Alibon; Mayesbrook; Parsloes</td>
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<thead>
<tr>
<th>Cabinet: 15.2.16</th>
<th><strong>Affordable Housing Policy</strong> : Community</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Cabinet will be asked to approve an Affordable Housing Policy, which will inform the review of the Council’s Local Plan.</td>
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<td>• Wards Directly Affected: All Wards</td>
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Part Exempt
The report may contain commercially confidential information relating to land valuations.

Andrew Sivess, Group Manager, Programmes and Funding
(Tel: 020 8227 5732)
(andrew.sivess@lbbd.gov.uk)

Open
Paul Hogan, Divisional Director of Culture and Sport
(Tel: 020 8227 3576)
(paul.hogan@lbbd.gov.uk)

Open
Peter Appleton, ACS Commissioning Lead
(Tel: 020 8227 3339)
(peter.appleton2@lbbd.gov.uk)

Open
Jeremy Grint, Divisional Director of Regeneration
(Tel: 020 8227 2443)
(jeremy.grint@lbbd.gov.uk)
<table>
<thead>
<tr>
<th>Cabinet: 15.2.16</th>
<th><strong>Contract for Provision of Private Hire Vehicle Transport Services to SEND Children and Young People</strong> : Financial</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>The Cabinet will be asked to approve proposals for a joint procurement with the London Borough of Redbridge for the provision of Private Hire Vehicle Transport services to children and young people with special educational needs and/or disabilities (SEND).</td>
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<tr>
<td></td>
<td>• Wards Directly Affected: Not Applicable</td>
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<thead>
<tr>
<th>Cabinet: 15.2.16</th>
<th><strong>Women and Gender Equality Charter</strong> : Community</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>The Cabinet will be asked to adopt the Barking and Dagenham Women and Gender Equality Charter which has been developed in consultation with the community and to ensure the local needs of different protected characteristics (Equality Act 2010) are met.</td>
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<td></td>
<td>• Wards Directly Affected: All Wards</td>
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<table>
<thead>
<tr>
<th>Cabinet: 15.2.16</th>
<th><strong>Gascoigne Estate (East) Phase 2 Residential Redevelopment</strong> : Community, Financial</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>The Cabinet will be asked to approve proposals relating to the phase 2 masterplan for residential redevelopment at the eastern end of Gascoigne Estate, including funding and partnership options.</td>
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<td></td>
<td>• Wards Directly Affected: Gascoigne</td>
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<td>Open</td>
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<tr>
<td>Cabinet: 15.2.16</td>
<td><strong>Barking Riverside Gateways Housing Zone Proposal</strong> : Community; Financial</td>
</tr>
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<tr>
<td></td>
<td>In July 2015, the Cabinet approved the establishment of a London Housing Zone, which provides Government and GLA grant and loan funding to unlock housing delivery, in Barking Town Centre.</td>
</tr>
<tr>
<td></td>
<td>The Cabinet will be asked to support the establishment of a second London Housing Zone in the Borough, named Barking Riverside Gateways, which could unlock housing delivery along Thames Road and part of River Road.</td>
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<td></td>
<td>• Wards Directly Affected: Thames</td>
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<thead>
<tr>
<th>Cabinet: 15.2.16</th>
<th><strong>Barking and Dagenham Prevent Strategy 2016-18</strong> : Community</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>The Cabinet will be asked to adopt the Barking and Dagenham Prevent Strategy 2016-2018, which highlights the priorities in implementing the Prevent Duty in Barking and Dagenham.</td>
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<td></td>
<td>• Wards Directly Affected: All Wards</td>
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<table>
<thead>
<tr>
<th>Cabinet: 15.2.16</th>
<th><strong>Expansion of Abbey Children’s Centre Nursery Service and Procurement of John Perry Children’s Centre Nursery Service</strong> : Financial</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>At its meeting on 2 June 2015, the Cabinet agreed proposals to tender for the provision of nursery services at the Abbey and John Perry Children's Centres.</td>
</tr>
<tr>
<td></td>
<td>Following an unsuccessful procurement and a review of options, the Cabinet will be asked to agree revised arrangements to expand and retain the Abbey Children’s Centre Nursery as an in-house service and re-tender the John Perry Children’s Centre Nursery Service as an individual lot.</td>
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<td></td>
<td>• Wards Directly Affected: Abbey; Village</td>
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<td>Date</td>
<td>Item</td>
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<tr>
<td>Cabinet: 15.2.16</td>
<td><strong>Home-to-School Travel Assistance Policy</strong> : Community,: Financial</td>
</tr>
<tr>
<td></td>
<td>The Cabinet will be asked to approve an amended Policy governing the</td>
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<tr>
<td></td>
<td>provision of home-to-school travel provision for children and young</td>
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<td></td>
<td>people with special educational needs and/or disabilities, as</td>
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<td></td>
<td>required by the Department for Education, which will include the</td>
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<td></td>
<td>results of the full public consultation conducted between August</td>
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<tr>
<td></td>
<td>and November 2015.</td>
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<td></td>
<td>• Wards Directly Affected: All Wards</td>
</tr>
<tr>
<td>Cabinet: 15.2.16</td>
<td><strong>Starter Homes Proposal in Barking Town Centre</strong> : Financial</td>
</tr>
<tr>
<td></td>
<td>The Cabinet will be asked to approve proposals for delivering low</td>
</tr>
<tr>
<td></td>
<td>cost home ownership (starter homes) for LBBD residents as part of</td>
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<tr>
<td></td>
<td>the Barking Town Centre Housing Zone scheme at the Gurdwara Way/</td>
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<tr>
<td></td>
<td>Whiting Avenue site.</td>
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<td></td>
<td>• Wards Directly Affected: Abbey</td>
</tr>
<tr>
<td>Cabinet: 15.2.16</td>
<td><strong>Council Tax Hardship Fund</strong> : Community,: Financial</td>
</tr>
<tr>
<td></td>
<td>The Cabinet will be asked to approve the principles and funding</td>
</tr>
<tr>
<td></td>
<td>arrangements for a Council Tax hardship fund to enable the most</td>
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<tr>
<td></td>
<td>vulnerable to apply for financial support towards their Council</td>
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<tr>
<td></td>
<td>Tax payments.</td>
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<td></td>
<td>• Wards Directly Affected: All Wards</td>
</tr>
<tr>
<td>Assembly: 24.2.16</td>
<td><strong>Budget Framework 2016/17 All Issue Categories [Annual Item]</strong></td>
</tr>
<tr>
<td></td>
<td>The Assembly will be recommended to approve:</td>
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<tr>
<td></td>
<td>- the revised Revenue Estimates for 2015/16;</td>
</tr>
<tr>
<td></td>
<td>- the base Revenue Estimates for 2016/17;</td>
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<tr>
<td></td>
<td>- the level of Council Tax for 2016/17;</td>
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<td></td>
<td>- the Capital Programme for 2016/17 to 2018/19;</td>
</tr>
<tr>
<td></td>
<td>- the Medium Term Financial Strategy for 2016/17 to 2019/20</td>
</tr>
<tr>
<td></td>
<td>• Wards Directly Affected: All Wards</td>
</tr>
<tr>
<td><strong>Assembly:</strong> 24.2.16</td>
<td><strong>Treasury Management Strategy Statement 2016/17</strong></td>
</tr>
<tr>
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<tr>
<td></td>
<td>The Assembly will be recommended to approve the Annual Treasury Management Strategy, including the Council's Prudential Indicators.</td>
</tr>
<tr>
<td></td>
<td><strong><strong><strong>Wards Directly Affected: All Wards</strong></strong></strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Assembly:</strong> 24.2.16</th>
<th><strong>Pay Policy Statement 2016/17 : Framework [Annual Item]</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>The Assembly will be recommended to approve the Council's Pay Policy Statement for 2016/17, in line with the requirements of the Localism Act 2011.</td>
</tr>
<tr>
<td></td>
<td><strong><strong><strong>Wards Directly Affected: Not Applicable</strong></strong></strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Assembly:</strong> 24.2.16</th>
<th><strong>BAD Youth Forum Annual Report 2014/15</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>The Assembly will receive a presentation from members of the Barking and Dagenham (BAD) Youth Forum on their activities and achievements during 2014/15.</td>
</tr>
<tr>
<td></td>
<td><strong><strong><strong>Wards Directly Affected: Not Applicable</strong></strong></strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Assembly:</strong> 24.2.16</th>
<th><strong>Statement of Licensing Policy 2016 - 2021 : Framework</strong></th>
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<tbody>
<tr>
<td></td>
<td>The Assembly will be recommended to adopt the Statement of Licensing Policy for 2016 – 2021 following public consultation.</td>
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<tr>
<td></td>
<td><strong><strong><strong>Wards Directly Affected: All Wards</strong></strong></strong></td>
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<tr>
<td>Cabinet: 9.3.16</td>
<td>Disposal Options for former Remploy Site, Creek Road : Financial</td>
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<td></td>
<td>Cabinet had previously agreed to purchase the former Remploy building on Creek Road and asked for a future report setting out options for disposal following demolition works, marriage of leasehold and freehold interests and removal of restrictive covenants. The Cabinet will be presented with a report on a range of options for the Council to bring the site back into active employment and realise investment potential and will be asked to agree the way forward.</td>
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<tr>
<td></td>
<td>• Wards Directly Affected: Thames</td>
</tr>
<tr>
<td>Cabinet: 9.3.16</td>
<td>Budget Monitoring 2015/16 : Financial</td>
</tr>
<tr>
<td></td>
<td>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2015/16 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</td>
</tr>
<tr>
<td></td>
<td>• Wards Directly Affected: All Wards</td>
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<tr>
<td>Cabinet: 9.3.16</td>
<td>Debt Management Performance and Write-Offs 2015/16 (Quarter 3)</td>
</tr>
<tr>
<td></td>
<td>The Cabinet will be presented with a report on debt management performance and write offs for the latest quarterly period.</td>
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<td>• Wards Directly Affected: All Wards</td>
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<tr>
<td>Cabinet: 9.3.16</td>
<td>Corporate Delivery Plan 2015/16 - Quarter 3 Update : Community</td>
</tr>
<tr>
<td></td>
<td>The Cabinet will be presented with a summary of performance for all Corporate Delivery Plan Indicators for the latest quarterly period.</td>
</tr>
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<td></td>
<td>• Wards Directly Affected: All Wards</td>
</tr>
</tbody>
</table>
| Cabinet: 9.3.16 | **Homelessness Strategy 2016 - 2020** : Community | Financial | Open | Faisal Butt, Divisional Director, Housing Strategy & Advice  
(faisal.butt@lbbd.gov.uk) |
|---|---|---|---|---|
| | The Cabinet will be asked to approve the Barking and Dagenham Homelessness Strategy for 2016-2020 following consultation with the voluntary sector and other relevant bodies.  
- Wards Directly Affected: All Wards |

| Cabinet: 9.3.16 | **Tenancy Policies** : Community | Open | Hakeem Osinaike, Divisional Director, Housing Management  
(Tel: 0208 227 3820)  
(hakeem.osinaike@lbbd.gov.uk) |
|---|---|---|---|
| | The Cabinet will be asked to approve revised policies relating to tenancy management, such as management transfers, concessionary offers and the keeping of pets, in the context of modern day good practice and current housing pressures.  
- Wards Directly Affected: All Wards |

| Cabinet: 9.3.16 | **Barking Town Centre Housing Zone: Crown House** : Financial | Part Exempt  
The report and/or appendices may contain commercially confidential information. | Jeremy Grint, Divisional Director of Regeneration  
(Tel: 020 8227 2443)  
(jeremy.grint@lbbd.gov.uk) |
|---|---|---|---|
| | The Cabinet will be presented with an update report on the proposed comprehensive redevelopment of the Crown House site as part of the Barking Town Centre Housing Zone and shall be asked to agree arrangements to progress the redevelopment of the site.  
- Wards Directly Affected: Abbey |

| Cabinet: 9.3.16 | **Primary Alliance for Collaborative Engagement (PACE) - Formation of a School Company** : Community | Open | Jane Hargreaves, Divisional Director of Education, Youth & Childcare  
(Tel: 020 8227 2686)  
(jane.hargreaves@lbbd.gov.uk) |
|---|---|---|---|
| | The Cabinet will be asked to approve proposals to establish a Primary Alliance for Collaborative Engagement (PACE) as part of the strengthening of school to school relationships, who would retain their Local Authority status, and to formalise the partnership through the formation of a School Company.  
- Wards Directly Affected: All Wards |
<table>
<thead>
<tr>
<th><strong>Assembly:</strong> 18.5.16</th>
<th><strong>Appointments to the Political Structure and Other Bodies 2016/17</strong></th>
<th><strong>Open</strong></th>
<th>Fiona Taylor, Director of Law and Governance (Tel: 020 8227 2114) (<a href="mailto:fiona.taylor@lbbd.gov.uk">fiona.taylor@lbbd.gov.uk</a>)</th>
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<tbody>
<tr>
<td></td>
<td>[Annual Item]</td>
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<tr>
<td></td>
<td>The Assembly will be asked to make appointments to the Political Structure and Other Bodies for the 2016/17 municipal year.</td>
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<td>• Wards Directly Affected: Not Applicable</td>
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<tr>
<td><strong>Assembly:</strong> 18.5.16</td>
<td><strong>Members’ Allowances Scheme 2016/17</strong></td>
<td><strong>Open</strong></td>
<td>Fiona Taylor, Director of Law and Governance (Tel: 020 8227 2114) (<a href="mailto:fiona.taylor@lbbd.gov.uk">fiona.taylor@lbbd.gov.uk</a>)</td>
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<tr>
<td></td>
<td>[Annual Item]</td>
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<td></td>
<td>The Assembly will be asked to approve the Members’ Allowances Scheme for the 2016/17 municipal year.</td>
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<td>• Wards Directly Affected: Not Applicable</td>
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<tr>
<td><strong>Cabinet:</strong> 24.5.16</td>
<td><strong>Revenue and Capital Provisional Outturn 2015/16</strong></td>
<td><strong>Open</strong></td>
<td>Jonathan Bunt, Strategic Director, Finance &amp; Investment (Tel: 020 8724 8427) (<a href="mailto:jonathan.bunt@lbbd.gov.uk">jonathan.bunt@lbbd.gov.uk</a>)</td>
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<tr>
<td></td>
<td>[Financial] [Annual Item]</td>
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<td></td>
<td>The Cabinet will be asked to approve the Council’s revenue and capital provisional outturn position for 2015/16 and, if necessary, any appropriate in-year budget adjustments.</td>
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<td>• Wards Directly Affected: Not Applicable</td>
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<tr>
<td><strong>Cabinet:</strong> 24.5.16</td>
<td><strong>Review of School Places and Capital Investment</strong></td>
<td><strong>Open</strong></td>
<td>Jane Hargreaves, Divisional Director of Education, Youth &amp; Childcare (Tel: 020 8227 2686) (<a href="mailto:jane.hargreaves@lbbd.gov.uk">jane.hargreaves@lbbd.gov.uk</a>)</td>
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<td></td>
<td>[Community], [Financial]</td>
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<td>The Cabinet will be provided with an update on the latest funding issues and asked to approve proposals relating to the programme of school capital investment.</td>
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<td>• Wards Directly Affected: All Wards</td>
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<tr>
<td><strong>Cabinet:</strong> 24.5.16</td>
<td><strong>Parking Strategy</strong></td>
<td><strong>Open</strong></td>
<td>Sharon Harrington, Parking Manager, Customer Services (<a href="mailto:Sharon.Harrington@lbbd.gov.uk">Sharon.Harrington@lbbd.gov.uk</a>)</td>
</tr>
<tr>
<td></td>
<td>[Community]</td>
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<tr>
<td></td>
<td>The Cabinet will be asked to adopt a Parking Strategy for the Borough.</td>
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<td>• Wards Directly Affected: All Wards</td>
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<tr>
<td>Date</td>
<td>Item</td>
<td>Details</td>
<td>Approval</td>
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</tbody>
</table>
| Cabinet: 21.6.16 | **Revenue and Capital Final Outturn 2015/16** : Financial [Annual Item] | The Cabinet will be asked to approve the Council’s final revenue and capital outturn position for 2015/16 and, if necessary, any appropriate in-year budget adjustments.  
- Wards Directly Affected: Not Applicable | Open     | Jonathan Bunt, Strategic Director, Finance & Investment  
(Tel: 020 8724 8427)  
(jonathan.bunt@lbbd.gov.uk) |
- Wards Directly Affected: Not Applicable | Open     | Jonathan Bunt, Strategic Director, Finance & Investment  
(Tel: 020 8724 8427)  
(jonathan.bunt@lbbd.gov.uk) |
| Cabinet: 21.6.16 | **Debt Management Performance and Write-Offs 2015/16 (Quarter 4)** | The Cabinet will be presented with a report on debt management performance and write offs for the latest quarterly period.  
- Wards Directly Affected: All Wards | Open     | Jonathan Bunt, Strategic Director, Finance & Investment  
(Tel: 020 8724 8427)  
(jonathan.bunt@lbbd.gov.uk) |
| Cabinet: 21.6.16 | **Corporate Delivery Plan 2015/16 - Quarter 4 Update** : Community | The Cabinet will be presented with a summary of performance for all Corporate Delivery Plan Indicators for the latest quarterly period.  
- Wards Directly Affected: All Wards | Open     | Jonathan Bunt, Strategic Director, Finance & Investment  
(Tel: 020 8724 8427)  
(jonathan.bunt@lbbd.gov.uk) |
- Wards Directly Affected: Not Applicable | Open     | Jonathan Bunt, Strategic Director, Finance & Investment  
(Tel: 020 8724 8427)  
(jonathan.bunt@lbbd.gov.uk) |
Membership of Decision-making Bodies

Cabinet:
Councillor Darren Rodwell, Leader of the Council
Councillor Saima Ashraf, Deputy Leader of the Council and Cabinet Member for Housing
Councillor Dominic Twomey, Deputy Leader of the Council and Cabinet Member for Finance and Central Services
Councillor Laila Butt, Cabinet Member for Crime and Enforcement
Councillor Evelyn Carpenter, Cabinet Member for Education and Schools
Councillor Cameron Geddes, Cabinet Member for Regeneration
Councillor Lynda Rice, Cabinet Member for Environment
Councillor Bill Turner, Cabinet Member for Children’s Services and Social Care
Councillor Maureen Worby, Cabinet Member for Adult Social Care and Health

Assembly:
All 51 elected members of the Council
## Safer and Stronger Community Select Committee- meeting dates & items

<table>
<thead>
<tr>
<th>Meeting</th>
<th>Agenda Items</th>
</tr>
</thead>
</table>
| 13 January 2016 18:30 Town Hall, Barking | 1. Scrutiny Review on Confidence in and Engagement with the Local Police – Final Report  
2. Update on activity to address begging in Barking  
3. Cabinet Forward Plan  
4. Work Programme |
| 1 March 2015 18:30 Town Hall, Barking | 1. Performance Report  
2. Update on activity to address begging in Barking  
3. Prevent Strategy  
4. Statement of Licensing Policy – Pre decision scrutiny |