1. Introductions and Apologies for Absence

The apologies were noted.

2. Declaration of Interests

None declared.

3. Minutes - To confirm as correct the minutes of the meeting on

The minutes of 8 September 2014 were agreed as an accurate record.

4. Integrated Offender Management

This item was presented by Lucy Satchell-Day (Assistant Chief Officer, Barking, Dagenham, and Havering, Community Rehabilitation Company (CRC)) and Carina Heckroodt (Assistant Chief Officer, Barking, Dagenham, Havering and Newham, National Probation Service (NPS)).

Lucy outlined the principles of Integrated Offender Management (IOM) which is based up on the Multi-Agency Public Protection Arrangements (MAPPA) approach. It was reported that there is now a pan-London criteria for inclusion to stop inconsistencies, which is based on the actuarial risk of reconviction, which is likely to increase the caseload.

It was noted that there is a debate around what constitutes success for offender management: the Ministry of Justice defines it as a complete absence of reoffending, whereas the partnership also defines it as a reduction in volume or seriousness of their offending behaviour which is felt to be more realistic. It was noted that these reductions reduce the impact of offenders on the community.

Lucy reported that Dan James and Keith Bishop have developed an IOM tracker which is more advanced than the London IOM team and is now being used as good practice in the development of a central tracker.
Lucy outlined details of case studies, which were also described in the paper. It was emphasised that IOM is Police resource intensive and that the multiple needs of offenders, especially women, can make cases extremely complex. Lucy noted the work of Dan Hales, which has been fundamental in getting IOM working and working well in the Borough. Lucy presented details of the caseload, which were also outlined in the paper. It was noted that re-offending rates are lower than the London average although it is hard to pinpoint specific reasons for this as there is a lot of activity to address re-offending. It was noted that this may be attributed to the strong work across the partnership, the criminal profile of the Borough and policing work among other factors.

Upcoming changes to work with offenders were outlined, including work with people who receive custodial sentences shorter than 12 months and the contract for the CRC being awarded to MTCNovo. It was noted that MTCNovo’s plans to operate will not be seen by the CRC until 18 December 2014 but that initial indications showed that they will maintain existing probation values such as working in partnership, breaking the cycle of offending, helping people to change and working to a cohort model. It was agreed to engage MTCNovo as early as possible to discuss Borough-specific issues.

The Board agreed that this item provided assurance that IOM is working well in the Borough. It was agreed that it would be useful to publicise the successes of IOM, potentially through a short video with offenders or actors telling the stories of case studies and potentially through people who provide successful case studies attending CSP Board.

Carina outlined the caseload for the NPS and the differences with this caseload of more serious offenders. It was noted that MAPPA arrangements in the Borough are very strong.

The resettlement needs of offenders on the NPS caseload were highlighted, including those who ask to be moved to an area of cheaper housing – which can often result in losing social and support ties from their previous area of housing and increase the risk of reoffending. It was agreed that contact between the NPS and the Council’s Housing staff may help to address these needs or start a wider piece of work with housing associations. It was agreed that it would be useful to establish the definition of residency for these purposes.

It was noted that Multi-Agency Risk Assessment Conferences will have attendees from both probation agencies.

The following actions were agreed:

Lucy Satchell-Day to develop ways to promote strong IOM work, including potentially bringing people who have been successfully worked with to CSP Board or developing a video where offenders or actors can tell their stories.

Matthew Cole to raise with Health and Wellbeing Board Mental Health Sub-Group that there may be a chance to bid for Mental Health funding following announcements at the start of 2014.

Anne Bristow to request Anne Baldock and James Goddard contact Carina Heckroodt to discuss resettlement of offenders and a potential piece of work
regarding this issue.

5. **Reshaping Local Youth Justice - A response to the Carlile Inquiry**

This item was presented by Dan Hales (Group Manager Community Safety and Offender Management, LBBBD).

The item outlined recent events which have impacted upon the Youth Offending Service (YOS), including factors such as a peer review, disaggregation from Havering YOS, a Parliamentarians Enquiry and the Ministry of Justice’s stock take of YOSs. It was reported that these recent events had led to a service improvement programme called Tailoring Youth Justice being created, which is led by staff from across the YOS. Its workstreams were outlined, which include first contact, embedding victim work throughout the process, an approach based on the strengths of young people the YOS works with and restorative justice. It was noted that the YOS had performed very well in recent years and that the national stock take may lead to a shifting of resources to an earlier stage of youth offending work to reflect the new caseloads nationwide.

The presentation was noted and the approach of the Tailoring Youth Justice programme was agreed.

6. **Strategic Assessment**

This item was presented by Dan James (Research and Analysis Officer, LBBBD).

The item outlined the 2014 Strategic Assessment, which proposed the CSP’s priorities for 2015. It was emphasised that this is now an organic process which is embedded into CSP sub-groups.

It was noted that there has continued to be a year-on-year reduction in anti-social behaviour, but that this is still perceived by residents to be an issue. It was reported that there have been increases in reports in some wards, particularly around eyesore gardens and rubbish.

It was reported that confidence is an issue which has been regularly discussed. New tools to compare to other similar areas were discussed and agreed to be looked at to find good practice.

It was noted that crime is broadly reducing in the Borough, although violence with injury and criminal damage have risen. It was reported that violence with injury has been reviewed in Calloover and will be looked at in more detail at Calloover in February, with areas to be addressed including licensed premises, retail outlets and schools. It was also reported that Gecko Consultancy information from Accident and Emergency departments is now being supplied which will feed in to this.

It was noted that there are well known issues around domestic violence and that the Borough has the highest rate of reported incidents per 1,000 residents in London. It was agreed that there is a robust strategy in place to address these issues and noted that there are recommendations in the Strategic Assessment to
address knowledge gaps.

It was noted that gang and youth violence performance indicators have experienced some fluctuations in performance and further analysis of what has worked in reducing these offences will take place.

It was noted that the drivers of offending such as substance misuse had been addressed by strong partnership work and pathways for treatment and interventions had been improved. It was also reported, however, that there has been significant attrition between people coming out of prison and entering drug treatment services, which is an area to address.

It was reported that a case file audit of substance misuse services had taken place and the results of this had been taken to the Substance Misuse Strategy Board to feed in to the tender for the new service.

It was noted that reports of hate crime had risen but that this is still a very underreported crime.

Challenges in delivering the Strategic Assessment were discussed and proposals to address these issues for the Strategic Assessment 2015 were agreed. It was agreed that a steering group would meet in January 2015 to discuss these challenges.

The recommendations of the Strategic Assessment 2014 were agreed, with the wording of a recommendation to carry out a piece of work around child sexual exploitation to be agreed between Dan James, Tony Kirk and Helen Jenner, although this may be carried out separately to the Strategic Assessment.

It was agreed in principle to adopt a dashboard for domestic and sexual violence but it was agreed that the Domestic and Sexual Violence Sub-Group should indicate whether they can provide data for the requested indicators.

The following actions were agreed:

Dan James to ensure a steering group for the Strategic Assessment 2015 meets in January 2015.

Dan James to agree the wording for a recommendation to carry out a piece of work around child sexual exploitation with Helen Jenner and Tony Kirk and where this work will be tasked.

Matthew Cole to ask the Domestic and Sexual Violence Sub-Group to agree or comment upon the proposed performance dashboard and discuss whether the Sub-Group will be able to provide all proposed indicators.

7. **Callover Report**

This item, which outlined the success of the new Callover process, was noted.
8. **London Fire Brigade Priorities**

This item was presented by Paul Trew (London Fire Brigade Barking and Dagenham Borough Commander).

Paul outlined the primary role of the London Fire Brigade (LFB) as to reduce serious fire and arson, as well as providing information to residents on how to escape fires. Paul reported that fire deaths generally occurred where the victim had dementia and that initiatives have begun to reduce the vulnerability of people who have these conditions, such as installing portable sprinklers above their beds. Paul agreed to supply information regarding the cost and availability of this equipment, as well as where the responsibility for the cost of the equipment would lie, and to look into the possibility of publicising its availability. It was noted that the NELFT contact with the Dementia Alliance could be a useful link to work with this vulnerable group. Dan Hales suggested that Paul contact the Mental Health First Aid Co-ordinator, who has proposed adding a dementia-based section of the course and to increase LFB’s engagement with the Mental Health First Aid programme.

Paul outlined further actions taken by LFB in the Borough, which were also outlined in the report, including: Fire Kills campaign, school liaison officers, actions around identifying hoarders and training fire fighters to tackle fires in hoarding locations, Safe Drive Stay Alive, LIFE, the Borough Arson Liaison Officer and the Private Landlord Licensing Scheme.

Steve Thompson raised a question which had been asked at the Safer Neighbourhood Board regarding how long it will take the LFB to visit all of the Borough’s homes. Paul reported that 1,300 home fire safety visits have been carried out by the Council on LBF’s behalf in addition to the work of LFB and that an estimated four to five year programme will be needed to cover every home. It was noted that this is the first time a borough has signed up to visit every property and that LFB will be in a better position to respond after a few more months of visits.

It was noted that Dagenham Fire Station is being rebuilt to be re-opened in 2015 and that appliances have been redistributed to keep attendance times within targets. It was reported that the new Dagenham Fire Station will have a large community room and that it will be possible to hold CSP Board meetings there in future. It was agreed that the re-opening could be a part of the 50 Years of LBBD celebrations taking place throughout 2015.

Paul noted that strong partnership work was helping to reduce the risk of arson and fire through the Borough.

The following actions were agreed:

Paul Trew to supply information on the availability of portable over bed sprinkler systems, their cost and where responsibility to meet the cost sits. Following this consider the potential to publicise the availability of this equipment.

Matthew Cole to contact NELFT regarding the Dementia Alliance and Lewis Sheldrake (LBBD) regarding Mental Health First Aid.
Paul Trew to outline how long LFB will need to visit every home in the Borough and relay this information to the Safer Neighbourhood Board.

Anne Bristow to discuss the re-opening of Dagenham Fire Station being a part of the 50 Years of LBBD celebrations with Paul Hogan.

9. **Safer Neighbourhood Board**

This item was presented by Steve Thompson (Chair, Barking and Dagenham Safer Neighbourhood Board).

Steve provided a verbal update on the Safer Neighbourhood Board (SNB) on 10 December 2014. At the meeting the priorities for each of the Borough’s three Neighbourhoods were noted. The discussions at the SNB meeting were reported, including noting successes in MOPAC priority crimes and issues with violence with injury and criminal damage levels, year on year decreases in crimes in the Borough, Box Up Crime’s work following the award of a £5,000 grant and the Independent Advisory Group being nominated for a London Peace Award.

It was reported that the most recent confidence figures are up to 54%, a very slight increase, but still well below the Metropolitan Police Service average. It was noted that whole street visits have begun, which may impact positively on confidence in future reports.

10. **Review of Recent Events**

Apologies were noted from Paul Brown who had been due to present on Counter Terrorism Week and this item was postponed to the 2 March 2014 CSP Board meeting.

Presentations were given outlining the events of Alcohol Awareness Week and White Ribbon Day and the success of these events, with high levels of engagement with residents helping to raise awareness of domestic violence and risks of alcohol.

11. **Chair’s Report**

This item was noted. The Board recognised the contribution to the CSP which has been made by Dan Hales, as this was the last Board meeting he will attend before leaving his post as LBBD Group Manager Community Safety and Offender Management.

12. **20140908 Agenda Item 16a CSP Board Forward Plan**

This item was presented by Anne Bristow (Corporate Director Adult and Community Services, LBBD).

The Board noted the forward plan, and Board members were asked to consider items for discussion at the March and July 2015 CSP Board meetings.
13. **Any Other Business**

   No other business was raised.

14. **Date of Next Meeting**