# The broad pacing of the Programme, 2018/19 – 2020/21

## Our partnership maturity and developing accountability

<table>
<thead>
<tr>
<th>2018/19 Transition Year</th>
<th>2019/20 Shadow Year</th>
<th>2020/21 Implementation</th>
</tr>
</thead>
<tbody>
<tr>
<td>- New Contract Form for 18/19</td>
<td>- Continue shared NHS Financial Recovery approach</td>
<td>- Integrated Care System</td>
</tr>
<tr>
<td>- Shift QIPP focus to Transformation</td>
<td>- Shadow Integrated Care System, fully engaged with Local Authorities</td>
<td>- Single Control Total within NHS system</td>
</tr>
<tr>
<td>- Complete SLR process with NELFT</td>
<td>- Joint shadow Control Total</td>
<td>- Continued Joint Regulator Meetings</td>
</tr>
<tr>
<td>- Planning for primary care at scale</td>
<td>- Continued Joint assurance regime and joint Regulator Meetings</td>
<td>- Achieve NHS System Financial Recovery and run rate balance</td>
</tr>
<tr>
<td>- Joint Regulator Meetings and assurance regime</td>
<td>- Focus on Transformation across entire Health &amp; Social Care System with partners</td>
<td>- Implement Integrated Care System across BHR</td>
</tr>
<tr>
<td>- Develop 3 year system recovery plan</td>
<td>- Refine Integrated Care System model</td>
<td></td>
</tr>
<tr>
<td>- Focus on System Control Total</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Develop Integrated Care System Pilot Model</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Agree Governance Arrangements</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Prepare for Shadow Year</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
The Transformation Programme

**System challenges**

- Health and wellbeing challenges
  - Prevention: Moving care upstream to prevent deterioration, includes wider determinants of health. Focuses on prevention of disease and ill health
  - Primary care: Develop primary care at scale, including workforce and supporting delivery of more integrated care through GP Fed development
  - Planned care: Care in right place, first time, reducing inappropriate activity, and improving effective decision making
  - Unplanned care: Reducing inappropriate demand, admissions and ensuring appropriate length of stay (reducing delayed discharges)

**High impact transformation areas targeted to address key challenges using principles of integrated care vision**

- Older people, frailty & end of life
- Children & Young People
- Long term conditions
- Mental health
- Medicines optimisation
- Maternity
- Cancer

**BHR Joint Commissioning Board; Developing cross system strategic commissioning to deliver integrated care system vision**

- Frailty
- To be scoped
- Diabetes & AF

**Key enablers including:**
- Develop Joint Commissioning opportunities
- Population Health management
- New digital platform
- Robust workforce plan
- Robust comms and engagement
- Fit for purpose estates

**Vision**

- New delivery model achieving improved health and wellbeing outcomes for local people

**BHR Provider Alliance**

- Development of Integrated Care System delivery model
Of principal interest to the ICPB:
✓ Older People, Frailty and End of Life
  • Frailty Project
✓ Children & Young People
  • Project to be confirmed
✓ Mental Health
✓ Long-Term Conditions
  • Atrial fibrillation
  • Diabetes

• Plus place-based care project at Barking Riverside

Other major NHS recovery workstreams:
✓ Medicines Optimisation
✓ Maternity
✓ Cancer

Enabling workstreams:
✓ Primary Care
✓ Unplanned Care
✓ Planned Care
✓ Prevention
Plans taking shape for the major transformation workstreams

✓ Plans in development
✓ Transformation Boards meeting, shaping membership and starting their work
✓ Joint Commissioning Board, Provider Alliance and the Health & Care Cabinet all considering wider system conditions that enable these transformations to have pace and impact