Title: Risk Management Quarter 1 2012/13 Review Report

Report of: Corporate Director for Finance & Resources

Open For Information

Wards Affected: None Key Decision: No

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Accountable Divisional Director:
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Accountable Director: Corporate Director for Finance & Resources

Summary:
Strategic leadership of corporate risk management sets the tone for the whole risk management framework. This supports the expectation that effective management of risk becomes “part of the day job” underpinning day to day decision making, service delivery and ultimately delivery of outcomes and benefits for the community.

This report provides

- A summary of the position of the Corporate Risks for Quarter 1 2012/13
- Additional risks being considered by Corporate Management Team (CMT) for incorporation into the Corporate Risk Register (CRR)

Recommendation(s)
PAASC is recommended:
(i) To note the report
(ii) Review and comment on the Corporate Risks status for Quarter 1 2012/13
(iii) Note the additional risks being considered for incorporation into the CRR

Reason(s):
Risk offers both significant potential and negative impacts on delivery and reputation, thus PAASC plays an essential role in assisting in the strategic leadership of corporate risk management, helping to set the tone for the whole risk management framework and assisting in the priority of a ‘well run organisation’.
1. Background

1.1 Risk offers both significant positive and negative impacts on delivery and reputation, thus PAASC plays an essential role in assisting in the strategic leadership of corporate risk management, helping to set the tone for the whole risk management framework.

1.2 Risk management is not a panacea to problems in its own right, but a sound management technique that is an essential part of any successful organisation. Emphasis needs to be on the significant benefits from operating good risk management rather than the process itself.

1.3 It follows that a key organisational challenge facing the Council is embedding risk as part of the organisation’s decision making process both in day to day operational situations and at the strategic level.

1.4 The CRB (Corporate Risk Board) at Divisional Director level meets quarterly, reviews the Corporate Risk Register and recommends to the Corporate Management Team (CMT) any changes that need to be made.

2 The summary position of the Corporate Risk Register as at the end of Quarter 1 2012/13 is as follows

2.1 The number of corporate risks remained at 24 for Quarter 1.

2.2 There are 11 retained risks. This means that they are risks that have reached the level of mitigation (Risk Appetite) where CMT are comfortable that the risk is being managed.

2.3 There has been no overall change to the number of red and amber Corporate Risks since Quarter 4, which remains at 7 red risks and 17 amber risks.

2.4 However two (2) risks have changed status

- **CR 24 – Community Tensions**
  
  This has increased from a low amber (6) to a high amber (9) due to the ongoing concerns around the extreme far right and the ongoing increase in the demand for Christian and Muslim worship spaces in the borough. In addition a number of other areas are currently increasing risks of local tensions, including the risk of ongoing activities by the EDL. The Community Safety Partnership’s (CSP) Cohesion Sub-Group has asked that the Metropolitan Police Service’s (MPS) assessment of the risk related to faith organisations be raised one point, in light of the increasing demand for places of worship, and the growth of new faith organisations in the borough. A network of community contacts has been established to report on any concerns during the Olympic period.

- **CR 29 – Olympics**
  
  For Quarter 1 this risk has decreased from Red (12) to medium amber, on target to be a green risk by beginning of the Olympics

As of the date of this report this risk had reached Green as at the beginning of the Olympics and will be removed from the next quarters CRR as a risk as it will have been completed.
3  **Inclusion of new Risks onto the Corporate Risk Register**

3.1 It was requested by Adult & Community Services that the following risk be considered for escalation to the Corporate Risk Register (CRR) –

   “Lack of assurance in respect of CRB checks amongst social care and other staff may lead to serious breaches in care, safeguarding issues and failure in statutory requirements resulting in possible Public Enquiries and reputational damage.”

3.2 CMT considered the inclusion of the risk as outlined above and accepted it for inclusion. The Divisional Director for Human Resources & Organisational Development was allocated the responsibility for this risk and the resulting Action Plan. That Action Plan should be ready for review with the next quarterly risk report.

3.3 It was agreed that the following be actioned ready for the next quarterly report:
   - Addition of the risk of the potential impact on capacity of Shared Services as an organisational risk.
   - That CR02 – Safeguarding Adults be amended to become a general Safeguarding Risk which incorporates safeguarding issues for both Adults and Children with responsibility jointly owned by both Adults and Children’s Services

4.  **Appendices**

4.1 Appendix A:  Quarter 1 Risk Dashboard 2012-13

4.2 Appendix B:  Quarter 1 Corporate Risks Register Heat Maps