APPENDIX 1

The system narrative ‘plan on the page’ that was submitted on 18 December 2013

BHR strategic headline plan on a page

1. System Objective One
   To reduce the number of years of life lost by x%

2. System Objective Two
   To improve health-related quality of life for those with 1+ LTCs by x%

3. System Objective Three
   To reduce avoidable time in hospital through integrated care by x%

4. Delivered through the integrated care strategy
   Seamless and integrated health and social care for local people. Continued implementation of local strategy putting the person at the centre of care provided by integrated teams.

5. Overseen through the following governance arrangements
   - Health and Wellbeing Boards (HWBB) oversee the process for strategic planning in each borough
   - Integrated Care Coalition (ICC): an advisory group to HWBBs bring senior leaders together to build a sustainable health and social care system
   - The coalition has two subgroups:
     - Integrated care steering group: development and delivery of strategic plan
     - Urgent care board: improvement plan for urgent care
   - All work streams have identified leads

6. Measured using the following success criteria
   - All NHS organisations within the health economy report a financial surplus in 18/19 (under review)
   - Local Authorities manage funding pressures
   - Delivery of the system objectives
   - No provider under enhanced regulatory scrutiny due to performance concerns

7. High level risks to be mitigated
   - BHRUT quality and performance issues
   - Achieving financial balance / sustainable services
   - Maximising impact with scarce resources

8. System Objective Four
   To increase the % of older people living independently following discharge by x%

9. System Objective Five
   To reduce the % of people reporting a poor experience of inpatient care by x%

10. System Objective Six
    To reduce the % of people reporting a poor experience of primary care by x%

11. System Objective Seven
    To reduce hospital avoidable deaths by x%

Delivered through the Better Care Fund (BCF)