## Title: Risk Management Policy & Strategy Review Report

<table>
<thead>
<tr>
<th>Report of:</th>
<th>Group Manager – Risk &amp; Insurance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Open</td>
<td>For Information</td>
</tr>
<tr>
<td>Wards Affected:</td>
<td>None</td>
</tr>
<tr>
<td>Key Decision:</td>
<td>No</td>
</tr>
<tr>
<td>Report Author:</td>
<td>Sharon Roots</td>
</tr>
<tr>
<td></td>
<td>Group Manager - Risk &amp; Insurance</td>
</tr>
<tr>
<td>Contact Details:</td>
<td>Tel: 020 8227 5380</td>
</tr>
<tr>
<td></td>
<td>E-mail: <a href="mailto:sharon.roots@lbbd.gov.uk">sharon.roots@lbbd.gov.uk</a></td>
</tr>
<tr>
<td>Accountable Divisional Director:</td>
<td>Jonathan Bunt</td>
</tr>
<tr>
<td>Accountable Director:</td>
<td>Graham Farrant, Chief Executive</td>
</tr>
</tbody>
</table>

### Summary:

Strategic leadership of corporate risk management sets the tone for the whole risk management framework. This supports the expectation that effective management of risk becomes “part of the day job” underpinning day to day decision making, service delivery and ultimately delivery of outcomes and benefits for the community.

To further strengthen its importance as part of robust governance, the Risk Management policy was approved by Cabinet in January 2012 with a recommendation that it be reviewed annually and only taken back to Cabinet if any significant changes occur. The first review was presented to PAASC on 26th June 2013 when only minor changes were required to be noted.

As Risk Management is now a Shared Service with Thurrock Council it was felt that earlier reviews of the Policy & Strategy for both organisations would be advisable. After review only minor revisions to the Policy and Strategy are required and are presented to PAASC to note and comment upon.

### Recommendation(s)

PAASC is asked to note the Council’s updated Risk and Opportunity Management Policy and Strategy

### Reason(s):

Risk offers both significant potential and negative impacts on delivery and reputation, thus PAASC plays an essential role in assisting in the strategic leadership of corporate risk management, helping to set the tone for the whole risk management framework and assisting in the priority of a ‘well run organisation’.
Background

1.1 Risk offers both significant potential positive and negative impacts on delivery and reputation, thus PAASC provides strategic leadership of corporate risk management, setting the tone for the whole risk management framework.

1.2 Risk management is not a panacea to problems in its own right, but a sound management technique that is an essential part of any successful organisation. Emphasis needs to be on the significant benefits from operating good risk management rather than the process itself.

1.3 It follows that a key organisational challenge facing LBBD is embedding risk as part of the organisation’s decision making process both in day to day operational situations and at the strategic level.

1.4 To further strengthen its importance as part of robust governance, the Risk Management Policy was approved by Cabinet in January 2012 with a recommendation that it be reviewed annually and taken back to Cabinet if any significant changes occur. The first review was presented to PAASC in June 2013.

1.5 As Risk Management is now a Shared Service with Thurrock Council it was felt that earlier reviews of the Policy & Strategy for both organisations would be advisable. After review only minor revisions to the Policy and Strategy are required and are presented to PAASC to note and comment upon.

Purpose of the Policy

2.1 The Policy sets out the Council's stance on Risk and Opportunity Management as a sound management technique that is an essential part of any successful organisation. It gives a tool to enable an effective approach to better decision making, improved performance and delivery of services, more effective use of resources and the protection of reputation, and a reporting framework within which this fits.

Changes to the Policy

3.1 The following changes have been made to the Policy and Strategy

- The Risk Management & Opportunity Reporting Framework has been revised to include the role and responsibility of the Risk Management Section.
- The Strategy now includes a flow chart showing the reporting, monitoring and escalation routes for risks.

Recommendations

4.1. PAASC is asked to note the Council’s updated Risk and Opportunity Management Policy and Strategy

The following documents were used in the preparation of this report

5.1 Cabinet Report dated 17th January 2012
5.2 PAASC Report 26th June 2013
6 Appendices

6.1 Appendix A: Risk & Opportunity Management Policy & Strategy
6.2 Appendix B: Risk & Opportunity Management Guide